- A. <u>Revision of the Single Plan for Student Achievement; Ensuring the plan is aligned with the LCAP</u>.
 - 1. <u>School Goal #1</u>
 - a. <u>School Goal #1a</u>
 - b. <u>School Goal #1b</u>
 - 2. <u>School Goal #2</u>
 - 3. <u>School Goal #3</u>
 - 4. <u>School Goal #4</u>
- **B.** <u>Specific strategies to be used by staff within each subject area/support program to support sections of the schoolwide action plan</u>.
- **C.** <u>Bear River High School's follow-up process, ensuring an ongoing improvement process</u>.

Bear River High School Schoolwide Action Plan - School Goal #1

School Goal #1a

School Goal #1b

AREA OF IMPROVEMENT - SCHOOL GOAL #1a:

Address the individual needs of all students in terms of academic intervention and renewed academic rigor.

Rationale/Critical Need:

We have experienced a dramatic increase in the percentage of students who are arriving at Bear River as freshmen with low academic skills and a history of academic difficulty. In 2017, 41 (out of 175) incoming freshmen had not graduated from the 8th grade, compared to a more typical number of 10-15 freshmen in this category. Furthermore, as our student enrollment has significantly declined in recent years, we have struggled to maintain and grow our programs and offerings, which is an imperative aspect of retaining and attracting students to our school and district. Our community demands increased opportunities, rigor, and academic offerings, which requires tremendous creativity in terms of planning and utilization of resources.

Addressed Critical Areas of Focus identified by the 2018 Visiting Committee:

1. The leadership and instructional staff of Bear River High School should establish an employ a systematic use of student data (common formative assessments) that will measure the effects of the schools programs and services, guide staff development

and decision making that will result in improved student achievement and mastery of the academic standards and student learning objectives.

- 3. The school needs to institutionalize systems and processes so that programs can be self-sustaining including ongoing staff development so that changes in leadership will not negatively affect the school climate. Climate needs to be staff and student-centered.
- 4. There needs to be the development of a schoolwide definition of "best practices" for the implementation of collaboration and data-driven decision making to monitor classroom/course instructional practices.

Growth Targets:

2018-2019:

- ➤ Increase academic intervention/support structures and offerings by 10%.
- ➤ Decrease percentage of students failing courses by 5%.
- ➤ Increase Advanced Placement/Honors/CTE course offerings by 2 sections on the master schedule.

2019-2020:

- ➤ Increase academic intervention/support structures and offerings by an additional 5%.
- > Decrease percentage of students failing courses by an additional 5%.
- > Increase Advanced Placement/Honors/CTE course offerings by an additional 2 sections on the master schedule.

2020-2021:

- ➤ Increase academic intervention/support structures and offerings by an additional 5%.
- > Decrease percentage of students failing courses by an additional 5%.
- ➤ Increase Advanced Placement/Honors/CTE course offerings by an additional 2 sections on the master schedule.

Schoolwide Learner Outcomes (SLOs) Addressed:

Grit, Intellectual and Creative Curiosity, Integrity, and Community.

Local Control and Accountability Plan (LCAP) and Eight State Priorities Alignment:

- 1. Our district ensures a multifaceted experience that engages and challenges each student to surpass state and local benchmarks.
 - a. State Priority 1: Basic (Conditions of Learning)
 - b. State Priority 2: State Standards (Conditions of Learning)
 - c. State Priority 4: Pupil Achievement (Pupil Outcomes)
 - d. State Priority 7: Course Access (Conditions of Learning)

- e. State Priority 8: Other Pupil Outcomes (Pupil Outcomes)
- 3. Our district will ensure that our schools are sources of deep seated-pride among students, staff, and community.
 - a. State Priority 1: Basic (Conditions of Learning)
 - b. State Priority 3: Parental Involvement (Engagement)
 - c. State Priority 6: School Climate (Engagement)
 - d. State Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Impact on student learning/academic standards/SLOs:

Providing strategic, targeted, individualized supports for students in regard to their academic readiness and success will result in positive, steady improvement in student learning. With additional supports in place, students' abilities to attain academic standards will increase significantly. Students will demonstrate growth in their Grit, Intellectual and Creative Curiosity, Integrity, and Community through this renewed emphasis on support, engagement, community, expectation, and relationships.

Progress monitoring tools:

- Student progress in courses (progress reports and quarter/semester grades)
- Review of AP exam scores (annual)
- Review of CAASPP scores (annual)
- Review of EAP scores (annual)
- Review of master schedule offerings (annual)
- Review of Bruin Time schedule offerings (quarterly)

Reporting progress:

- Bimonthly teacher collaboration meeting analysis of student academic progress
- Quarterly data analysis/presentation of student academic progress to faculty
- Quarterly review of student academic progress/creation of new Bruin Time schedule
- Annual assessment of master schedule offerings/reporting to faculty
- Monthly reporting to Board of Trustees on overall progress and trends

Tasks	Responsible person(s)	Professional development/resou rces	Means to assess improvement	Timeline	Reporting
Develop a comprehensive, systematic, targeted approach to addressing individual student learning needs. NOTE: The specific sub-tasks will depend upon the identified needs, which are a moving target.	Principal, Assistant Principal, Intervention Specialist, Counselors, Department Chairs, Intervention Team members	MTSS training for administrators, counselors, and teachers Data-analysis training for administrators, counselors, intervention specialist, and teachers	Quarterly analysis of all students' progress in courses (D/F lists) Quarterly analysis of progress of at-risk students (grades, attendance, behavior, etc.) Annual analysis of student perceptions of the supports they are receiving (California Healthy Kids Survey)	Comprehensive approach to be implemented in 18-19 school year. Plan/approach to be evaluated and updated annually, beginning in spring of 2019.	Monthly analysis/ discussion with Department Chairs. Monthly reporting of progress by department teams. Quarterly reporting to faculty/staff. Biennial reporting to superintendent/ Board of Trustees. Annual reporting to stakeholders at LCAP Town Hall meeting.
Evaluate the effectiveness, utilization, and maximization of Bruin Time, peer tutoring, and before/after school	Principal, Assistant Principal, Intervention Specialist, Counselors, Department Chairs, Intervention Team	Peer tutoring program training for intervention specialist/teachers involved with program.	Quarterly student surveys on Bruin Time and tutoring program effectiveness. Quarterly analysis	Evaluation of effectiveness of these programs will occur quarterly, beginning with the 3rd Quarter of the 2017-2018 school	Monthly analysis/ discussion with tutoring center teachers and Department Chairs. Quarterly reporting

tutoring programs.	members, teachers assigned to tutoring program	Intervention/academ ic remediation training for teachers, counselors, intervention specialist, and administrators.	of all students' progress in courses (D/F lists) Quarterly analysis of progress of at-risk students (grades, attendance, behavior, etc.)	year. Plan/approach to be evaluated and updated quarterly, beginning in fall of 2018.	of progress by Intervention Team to faculty. Biennial reporting to superintendent/ Board of Trustees. Annual reporting to stakeholders at LCAP Town Hall meeting.
Reevaluate the rigor and expectations of high-level academic courses (Advanced Placement, Honors, etc.)	Principal, Assistant Principal, Department Chairs, Counselors	Teachers assigned to teach Advanced Placement or Honors courses will attend training as appropriate on an ongoing basis. Counselors, administrators, and department chairs will consult with colleagues at other school sites about the rigor and expectations of their A.P. and Honors courses.	Administrators, counselors, and department chairs/teachers will evaluate current practices in order to uncover inconsistencies and areas for improvement with regard to rigor and expectation. The course preview and selection process for the following school year will reflect new policies, practices,	Evaluation of current practices related to the rigor and expectation of A.P. and Honors courses will occur in January and February of 2018 and will be reevaluated in the late fall and early spring of each school year. Course preview and selection processes reflecting new guidances and policies will launch	The administrators, counselors, and teachers involved in the revamping of expectations and rigor related to A.P. and Honors courses will report their work to the faculty at a staff or collaboration meeting in the early spring of 2018. The results of the new course preview and selection processes and guidelines will be

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	ounselors,	and guidelines.	in February/March	reviewed by the
	lministrators, and		of 2018 and will be	team of
	epartment	Administrators,	reevaluated in the	administrators,
cha	airs/teachers will	teachers, and	late fall/early spring	counselors, and
rev	view current	counselors will	of each school year.	teachers in the late
po	olicies and	provide		spring of 2018 and
gui	idances and	parent/student	Parent/student	again in mid-fall of
adi	ljust them	education nights (as	information nights	2018.
acc	cordingly in order	well as information	and materials will be	
	ensure a high	available online) for	implemented in	Parents and students
	vel of academic	families of students	mid-spring of 2018	will complete a brief
	gor and	who wish to enroll	and will be	survey about the
0		in A.P. or Honors	reevaluated each	effectiveness of the
	ipeeudon.	courses.	spring thereafter.	information night
		courses	spring diciculture	and materials. This
		Teachers,	Departments will	data will be shared
		counselors, and	work on their	and discussed by
		administrators will	scaffolding of rigor	this team in a
		review data related	and expectation in	meeting in the late
		to students slated for	foundational courses	spring of 2018.
		entry into A.P. and	in their department	opring of 1 0100
		Honors courses to	collaboration time.	Department
		assess their	Departments will	collaboration work
		readiness and	report out their work	is reported to the
		counsel accordingly.	and results on a	principal through a
		counser accordingly.	quarterly basis	Google Form at the
		Departments will	beginning in the fall	conclusion of each
		work to embed a	of the 2018-2019	
				meeting.
		building sense of	school year.	Additionally,
		rigor and		department
		expectation at each		representatives will
		grade level that will		share their work at

			assist students who are interested in challenging themselves with A.P. or Honors courses in the future.		Department Chairs and collaboration meetings on a quarterly basis.
Evaluate master schedule offerings to increase/maximize student access to rigorous, challenging, relevant course offerings.	Principal, Assistant Principal, Counselors, Department Chairs, Teachers	Training in our new Student Information System with regard to its master scheduling capabilities will be provided for administrators, counselors, and support staff. Administrators will consult with district staff to determine the proper allocation of master schedule sections based on projected enrollment for the following school year. Administrators and counselors will work with district	Throughout the master schedule development process each spring, administrators and counselors will obtain informal feedback from staff regarding the proposed offerings. Student course requests will be evaluated to help determine the appropriate tailoring of the master schedule to their needs and interests. Students and parents will be surveyed to garner their perspectives on the	Informal feedback about proposed master schedule offerings will be obtained each spring (April-May) beginning in 2018. Student course requests will be analyzed each April-May beginning in 2018. Student/parent surveys will be conducted in late fall/early spring beginning in the late fall of 2018. Evaluation of student progress toward four-year	Survey data will be reported to the faculty in the spring of each school year. Administrators and counselors will report on trends in student four-year plan completion on an annual basis. Biennial reporting to superintendent/ Board of Trustees. Annual reporting to stakeholders at LCAP Town Hall meeting.

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 staff, particularly the district Teacher on Special Assignment for implementation of CTE programs, to determine extra sections that might be funded through grant programs related to CTE. Administrators, teachers, and counselors will advocate for additional sections for added rigorous, relevant offerings through the district's LCAP Steering 	current course offerings as well as their desires for future offerings. Administrators and counselors will evaluate student progress toward A-G completion for 4-year universities, CTE program completion, and other indicators of rigorous coursework throughout high school. This data will be compared to previous years in order to identify	plan completion will take place annually in late spring/early summer, beginning in the spring of 2018. The various functions of the new Student Information System will be put to the test in April/May of 2019. As additional training is needed, it will be implemented on an ongoing basis.	
Committee process. Administrators, counselors, department chairs, and the faculty will engage in a lengthy process each spring to determine the most effective use of master schedule sections in order to	trends over time. The full functionality of the new Student Information System will be tested in the spring of 2019. Data analysis features within the new Student Information System will be		

		provide students with the most meaningful, rigorous, engaging curricular program possible with the resources that have been allocated. Administrators and counselors will assist staff throughout each school year in developing new courses of study and obtaining their approval through the Site and District Curriculum Committees.	utilized to track student progress toward 4-year plan completion.		
Provide additional training and support for teachers in utilizing effective instructional strategies and maximizing use of instructional time.	Principal, Assistant Principal, Counselors, Intervention Team members, Department Chairs, district Teachers on Special Assignment	Administrators, counselors, and teachers will seek additional training related to this task on an ongoing basis. Principal will work	A portion of each monthly staff meeting will be devoted to reflection on relationship-building strategies and experiences as well	The staff meeting discussions of relationship- building strategies and experiences will begin in January of 2018.	Monthly analysis/ discussion with Department Chairs. Monthly reporting of progress by department teams.
		with district team of administrators to	as the sharing of ideas.	California Healthy Kids Survey results	Quarterly reporting to faculty/staff.

into pro learnin, opportu staff or basis. District Special will att related and wi learnin,	onal California Healthy ment need Kids Survey data fessional will be analyzed	are received each year in early spring and will be assessed at that time, beginning in the spring of 2018. LCAP survey input is received annually by mid-spring and will be assessed annually at that time, beginning in the spring of 2018. Meetings of the Principal's Student Advisory Group will begin in January of 2018.	Biennial reporting to superintendent/ Board of Trustees. Annual reporting to stakeholders at LCAP Town Hall meeting.
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AREA OF IMPROVEMENT - SCHOOL GOAL #1b:

Address the individual needs of all students in terms of cultural enrichment and social/emotional/behavioral education and support.

Rationale/Critical Need:

An alarming trend within our school population, district, and nation, is the dramatic increase in student mental health concerns, including depression and anxiety. In 2016, 28% of Bear River students reported regular feelings of depression, sadness, hopelessness, extreme stress, or anxiety. Furthermore, as our student enrollment has significantly declined in recent years, we have struggled to maintain and grow our support programs and offerings, which is an imperative aspect of retaining and attracting students to our school and district. Our community demands increased support opportunities, which requires tremendous creativity in terms of planning and utilization of resources.

Addressed Critical Areas of Focus identified by the 2018 Visiting Committee:

- 2. The Bear River staff expresses a desire for more frequent and more proactive professional development in order to drive student achievement. The instructional staff members should increase their participation in staff development that is systematic and will be sustained over time.
- 3. The school needs to institutionalize systems and processes so that programs can be self-sustaining including ongoing staff development so that changes in leadership will not negatively affect the school climate. Climate needs to be staff and student-centered.

Growth Targets:

2018-2019:

- ➤ Increase academic intervention/support structures and offerings by 10%.
- ➤ Increase mental health and cultural awareness and support structures by 10%.
- > Increase student perception (on California Healthy Kids Survey) of positive connections at school by 5%.
- \succ Reduce student suspensions by 10%.

2019-2020:

- ➤ Increase academic intervention/support structures and offerings by an additional 5%.
- > Increase mental health and cultural awareness and support structures by an additional 5%.
- ➤ Increase student perception (on CHKS) of positive connections at school by an additional 5%.
- ➤ Reduce student suspensions by an additional 5%.

2020-2021:

- > Increase academic intervention/support structures and offerings by an additional 5%.
- > Increase mental health and cultural awareness and support structures by an additional 5%.
- > Increase student perception (on CHKS) of positive connections at school by an additional 5%.
- ➤ Reduce student suspensions by an additional 5%.

Schoolwide Learner Outcomes (SLOs) Addressed:

Grit, Intellectual and Creative Curiosity, Empathy, and Community.

Local Control and Accountability Plan (LCAP) and Eight State Priorities Alignment:

- 2. Our district will ensure that all students and staff feel they belong to a safe and healthy school.
 - a. State Priority 3: Parental Involvement (Engagement)
 - b. State Priority 5: Pupil Engagement (Engagement)
 - c. State Priority 6: School Climate (Engagement)
- 3. Our district will ensure that our schools are sources of deep seated-pride among students, staff, and community.
 - a. State Priority 1: Basic (Conditions of Learning)
 - b. State Priority 3: Parental Involvement (Engagement)
 - c. State Priority 6: School Climate (Engagement)
 - d. State Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Impact on student learning/academic standards/SLOs:

Providing strategic, targeted, individualized supports for students in regard to their mental well-being will result in positive, steady improvement in student learning. With additional supports in place, students' abilities to cultivate positive mental health will increase significantly. Students will demonstrate growth in their Grit, Intellectual and Creative Curiosity, Empathy, and Community through this renewed emphasis on support, engagement, community, expectation, and relationships.

Progress monitoring tools:

- California Healthy Kids Survey results (annual)
- LCAP student/parent/staff input survey (annual)
- LCAP student/parent/staff town hall meeting input (annual)
- LCAP student/parent/staff steering committee input (annual)

- Review of Bruin Time schedule offerings (quarterly)
- Student suspension data

Reporting progress:

- Quarterly data analysis/presentation of student well-being to faculty
- Quarterly review of student social/emotional needs in creation of new Bruin Time schedule
- Annual reporting of California Healthy Kids Survey results to staff/community (LCAP Town Hall meeting)
- Quarterly reporting of student suspension data to faculty (staff meeting format)
- Monthly reporting to Board of Trustees on overall progress and trends

Tasks	Responsible person(s)	Professional development/resou rces	Means to assess improvement	Timeline	Reporting
Evaluate the effectiveness, utilization, and maximization of Bruin Time, peer tutoring, and before/after school tutoring programs.	Principal, Assistant Principal, Intervention Specialist, Counselors, Department Chairs, Intervention Team members, teachers assigned to tutoring program	Peer tutoring program training for intervention specialist/teachers involved with program. Intervention/academ ic remediation training for teachers, counselors, intervention specialist, and administrators.	Quarterly student surveys on Bruin Time and tutoring program effectiveness. Quarterly analysis of all students' progress in courses (D/F lists) Quarterly analysis of progress of at-risk students (grades, attendance, behavior, etc.)	Evaluation of effectiveness of these programs will occur quarterly, beginning with the 3rd Quarter of the 2017-2018 school year. Plan/approach to be evaluated and updated quarterly, beginning in fall of 2018.	Monthly analysis/ discussion with tutoring center teachers and Department Chairs. Quarterly reporting of progress by Intervention Team to faculty. Biennial reporting to superintendent/ Board of Trustees.

					stakeholders at LCAP Town Hall meeting.
Evaluate the mental health/well-being needs of students and allocate resources accordingly.	Principal, Assistant Principal, School Psychologist, Mental health therapists, Intervention Specialist, Counselors	Training on student mental health needs and interventions for teachers, administrators, counselors, psychologist/ therapists, and intervention specialist.	Annual analysis of California Healthy Kids Survey results. Annual analysis on student/parent input on LCAP survey (related to mental health/well-being factors). Quarterly analysis of mental health/therapy referrals and student progress in programs related to mental health services. Aggregate annual progress toward goals for students with counseling as a service on their IEPs.	California Healthy Kids Survey results are received each year in early spring and will be assessed at that time, beginning in the spring of 2018. LCAP survey input is received annually by mid-spring and will be assessed annually at that time, beginning in the spring of 2018. Quarterly mental health referrals and student progress will be assessed by the team beginning in January of 2018.	Quarterly reporting to faculty/staff based on Intervention Team discussions and analysis of student progress. Biennial reporting to superintendent/ Board of Trustees. Annual reporting to stakeholders at LCAP Town Hall meeting.

Training for Principal will meet Quarterly meetings Quarterly reporting Activities Director. Increase student leaders. Activities Director with Activities between Principal, to faculty/staff based consistency, Principal, Assistant Activities Director. and student leaders Director and student on Intervention effectiveness, and ongoing nature of Principal, in Link Crew leaders quarterly to and student leaders Team discussions Link Crew support engage in ongoing will begin in the and analysis of Counselors program implementation. structure for assessment of Link spring of 2018. student progress. freshmen and other Crew program Breaking Down the Monthly classroom Biennial reporting to new students. implementation. Walls training for evaluation superintendent/ Board of Trustees. student leaders, Activities Director conducted within which will provide will engage student student leadership program will begin additional tools and leaders in in-class Annual reporting to in the spring of resources for Link assessment of their stakeholders at LCAP Town Hall Crew program progress toward 2018. effective implementation. meeting. implementation of Monthly the Link Crew consultation with Activities Director program on a the staff will begin and student leaders will visit schools monthly basis. in the spring of with strong Link 2018. Crew programs in Principal and place to gain Activities Director insights about will report to and effective consult with staff on implementation. a quarterly basis to share effective strategies and obtain feedback and guidance on next steps. **Develop** alternatives Principal, Assistant Administrators, Initial data regarding Initial discipline Monthly reporting

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to school suspension that are meaningful and educational for students.	Principal, Counselors, Intervention Specialist, members of the Intervention Team (District administrators will provide guidance in this area as well)	counselors, intervention team members, and teacher leaders will obtain training related to possible alternatives to suspension. Administrators, counselors, intervention team members, and teacher leaders will investigate local/similar schools with alternatives to suspension in place in order to obtain guidance, which may include visits to the various schools.	effectiveness of school suspension will be studied and shared with staff in the spring of 2018. After implementation of a new system that provides alternatives to suspension, discipline data will be gathered and assessed on a quarterly basis by the Intervention Team. A comprehensive assessment of the effectiveness of the alternative to suspension will occur annually in the late spring/summer of each school year.	 /suspension data will be shared with staff in May of 2018. Alternatives to suspension will be investigated in the spring and summer of 2018. A system for providing alternatives to suspension will be implemented at the start of the 2018-2019 school year. Quarterly assessment of discipline- related data and suspension alternatives will begin at the end of the 1st Quarter of the 2018-2019 school year. Comprehensive 	 program effectiveness will occur at district Administrative Council meetings among all district administrators. Quarterly reporting to faculty/staff based on Intervention Team discussions and analysis of student progress. Biennial reporting to superintendent/ Board of Trustees. Annual reporting to stakeholders at LCAP Town Hall meeting.
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				will occur annually in the spring of 2019.	
Provide additional training and support for teachers and staff in creating a sense of community in the classroom and building meaningful relationships with and between students.	Principal, Assistant Principal, Counselors, Intervention Team members, Department Chairs, district Teachers on Special Assignment	Administrators, counselors, and teachers will seek additional training related to this task on an ongoing basis. Principal will work with district team of administrators to embed this professional development need into professional learning opportunities for staff on a ongoing basis. District Teachers on Special Assignment will attend training related to this topic and will share their learning with the staff at Bear River.	A portion of each monthly staff meeting will be devoted to reflection on relationship-building strategies and experiences as well as the sharing of ideas. California Healthy Kids Survey data will be analyzed annually related to relational factors from the perspectives of students, parents, and staff members. LCAP student, parent, and staff survey input will be analyzed annually in relation to this task and progress that has been made in	The staff meeting discussions of relationship-building strategies and experiences will begin in January of 2018. California Healthy Kids Survey results are received each year in early spring and will be assessed at that time, beginning in the spring of 2018. LCAP survey input is received annually by mid-spring and will be assessed annually at that time, beginning in the spring of 2018. Meetings of the Principal's Student Advisory Group	Monthly analysis/ discussion with Department Chairs.Monthly reporting of progress by department teams.Quarterly reporting to faculty/staff.Biennial reporting to superintendent/ Board of Trustees.Annual reporting to stakeholders at LCAP Town Hall meeting.

			this area. The principal will meet with a diverse group of student representatives on a monthly basis to gauge their perspectives related to this topic.	will begin in January of 2018.	
Provide additional resources for implementation of multicultural awareness/education across the curriculum as well as schoolwide.	Principal, Assistant Principal, Counselors, Intervention Team members, Department Chairs, district Teachers on Special Assignment	Administrators, counselors, and teachers will seek additional training related to this task on an ongoing basis. Principal will work with district team of administrators to embed this professional development need into professional learning opportunities for staff on a ongoing basis. District Teachers on Special Assignment	A portion of each monthly staff meeting will be devoted to reflection on relationship-building strategies and experiences as well as the sharing of ideas. California Healthy Kids Survey data will be analyzed annually related to relational factors from the perspectives of students, parents, and staff members.	The staff meeting discussions of relationship- building strategies and experiences will begin in January of 2018. California Healthy Kids Survey results are received each year in early spring and will be assessed at that time, beginning in the spring of 2018. LCAP survey input is received annually by mid-spring and will be assessed	Monthly analysis/ discussion with Department Chairs. Monthly reporting of progress by department teams. Quarterly reporting to faculty/staff. Biennial reporting to superintendent/ Board of Trustees. Annual reporting to stakeholders at LCAP Town Hall meeting.

	will attend training related to this topic and will share their learning with the staff at Bear River.	LCAP student, parent, and staff survey input will be analyzed annually in relation to this task and progress that has been made in this area. The principal will meet with a diverse group of student representatives on a monthly basis to gauge their perspectives related to this topic.	annually at that time, beginning in the spring of 2018. Meetings of the Principal's Student Advisory Group will begin in January of 2018.	
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AREA OF IMPROVEMENT - SCHOOL GOAL #2:

Prepare every Bear River student in a comprehensive, cohesive way for life after high school.

Rationale/Critical Need:

In recent years, a shift in demographics within the Bear River community has brought greater diversity in student backgrounds, goals, interests, and needs. Traditionally, Bear River families overwhelmingly sought a high school education that would prepare them for entry into four-year universities. In the past three years, the average percentage of graduating seniors who transitioned immediately into a four-year college hovered around 20%. The vast majority attended community colleges after high school (around 70%) and a small percentage entered the workforce, military, or other trade or technical programs. Survey and Town Hall data in recent years shows that parents and students are insistent that we provide additional tools, training, and guidance when it comes to preparation for all aspects of life after high school. Our Career Technical Education programs and pathways have grown in recent years and are an increasingly popular means for students to acquire needed skills for successful educational pursuits and careers after high school. Our school community has identified this need -- preparing every student for their specific goals after high school -- as highly important and more needed than ever before.

Addressed Critical Areas of Focus identified by the 2018 Visiting Committee:

- 1. The leadership and instructional staff of Bear River High School should establish an employ a systematic use of student data (common formative assessments) that will measure the effects of the schools programs and services, guide staff development and decision making that will result in improved student achievement and mastery of the academic standards and student learning objectives.
- 4. There needs to be the development of a schoolwide definition of "best practices" for the implementation of collaboration and data-driven decision making to monitor classroom/course instructional practices.

Growth Targets:

2018-2019:

- ➤ Increase percentage of students with a comprehensive plan in place toward a specific post-secondary goal by 10%.
- > Increase positive student perception (gathered through survey data) of post-secondary goal preparation by 10%.
- ➤ Increase positive parent perception (gathered through survey data) of post-secondary goal preparation by 10%.
- > Increase Career Technical Education program/pathway offerings by 1 section in master schedule.
- ➤ Increase Career Technical Education program/pathway completers by 3%.
- > Increase other (non-CTE) elective/enrichment opportunities by 1 section in master schedule and by 5% in the Bruin

Time master schedule.

- ➤ Increase real-world, life skills-based education within the curriculum by 5%.
- \succ Increase student internship opportunities by 5%.

2019-2020:

- Increase percentage of students with a comprehensive plan in place toward a specific post-secondary goal by an additional 10%.
- Increase positive student perception (gathered through survey data) of post-secondary goal preparation by an additional 5%.
- Increase positive parent perception (gathered through survey data) of post-secondary goal preparation by an additional 5%.
- > Increase Career Technical Education program/pathway offerings by an additional section in the master schedule.
- ➤ Increase Career Technical Education program/pathway completers by an additional 3%.
- Increase other (non-CTE) elective/enrichment opportunities by an additional 1 section in master schedule and by an additional 5% in Bruin Time master schedule.
- > Increase real-world, life skills-based education within the curriculum by an additional 5%.
- ➤ Increase student internship opportunities by an additional 5%.

2019-2020:

- ➤ Increase percentage of students with a comprehensive plan in place toward a specific post-secondary goal by an additional 10%.
- Increase positive student perception (gathered through survey data) of post-secondary goal preparation by an additional 5%.
- Increase positive parent perception (gathered through survey data) of post-secondary goal preparation by an additional 5%.
- > Increase Career Technical Education program/pathway offerings by an additional section in master schedule.
- ➤ Increase Career Technical Education program/pathway completers by an additional 3%.
- Increase other (non-CTE) elective/enrichment opportunities by an additional 1 section in master schedule and by an additional 5% in the Bruin Time master schedule.
- > Increase real-world, life skills-based education within the curriculum by an additional 5%.
- ➤ Increase student internship opportunities by an additional 5%.

Schoolwide Learner Outcomes (SLOs) Addressed:

Grit, Integrity, Intellectual and Creative Curiosity, and Community

Local Control and Accountability Plan (LCAP) and Eight State Priorities Alignment:

- 1. Our district ensures a multifaceted experience that engages and challenges each student to surpass state and local benchmarks.
 - a. State Priority 1: Basic (Conditions of Learning)
 - b. State Priority 2: State Standards (Conditions of Learning)
 - c. State Priority 4: Pupil Achievement (Pupil Outcomes)
 - d. State Priority 7: Course Access (Conditions of Learning)
 - e. State Priority 8: Other Pupil Outcomes (Pupil Outcomes)
- 3. Our district will ensure that our schools are sources of deep-seated pride among students, staff, and community.
 - a. State Priority 1: Basic (Conditions of Learning)
 - b. State Priority 3: Parental Involvement (Engagement)
 - c. State Priority 6: School Climate (Engagement)
 - d. State Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Impact on student learning/academic standards/SLOs:

Placing concerted emphasis, from the time they begin high school as freshmen, on each student's postsecondary goals and plans will have a long-term, positive impact on their success during high school and beyond. The sooner students are able to hone in on a viable postsecondary path that meets their needs and matches their skills and interests, the more engaged students will become in their high school educational experiences. Building upon our positive relationships with community partners through the development of internship programs will strengthen our sense of community and shared purpose and benefit our students beyond their high school careers.

Progress monitoring tools:

- California Healthy Kids Survey results (annual)
- Student progress in courses (progress reports and quarter/semester grades)
- LCAP student/parent/staff input survey (annual)
- LCAP student/parent/staff town hall meeting input (annual)
- LCAP student/parent/staff steering committee input (annual)
- Review of master schedule offerings (annual)
- Review of Bruin Time schedule offerings (quarterly)
- Review of CTE programs and pathways/completion data (annual)

Reporting progress:

- Quarterly data analysis/presentation of program/curricular development progress to faculty
- Quarterly review of student academic progress/creation of new Bruin Time schedule
- Annual reporting of California Healthy Kids Survey results to staff/community (LCAP Town Hall meeting)
- Biennial reporting of CTE program/pathway progress to District CTE Advisory Committee
- Monthly reporting to Board of Trustees on overall progress and trends

Tasks	Responsible person(s)	Professional development/resources	Means to assess improvement	Timeline	Reporting
Implement specific college/career exploration, research, and readiness components at each grade level.	Principal, Assistant Principal, Counselors, Intervention Specialist, Department Chairs, Teachers	Administrators, counselors, and teachers will engage in professional development related to the most effective ways of embedding these elements of post-secondary preparation in to the curriculum at each grade level. This team will investigate the most effective tools for assisting students with identifying college and career matches based on their individual interests, strengths, and needs.	A portion of a staff meeting each quarter will be devoted to reflection on these plans, strategies, and next steps in order to share progress and garner additional input about potential next steps. Site-specific survey data will be gathered and analyzed annually related to this task in order to gauge the perspectives of students, parents, and staff members about our progress in this area.	The staff meeting discussions related to this task will begin in the fall of 2018. Site-specific survey results are received each year in early spring and will be assessed at that time, beginning in the spring of 2018. LCAP survey input is received	Monthly analysis/ discussion with Department Chairs. Quarterly reporting of progress by this team to the faculty. Biennial reporting to superintendent/ Board of Trustees. Annual reporting to stakeholders at LCAP Town Hall meeting.

		counselors will develop implementation strategies at each grade level, both through a push-in model delivered by counselors and intervention specialist and through curricular elements that can be delivered by the classroom teacher.	LCAP student, parent, and staff survey input will be analyzed annually in relation to this task and progress that has been made in this area. The principal will meet with a diverse group of student representatives on a monthly basis to gauge their perspectives related to this topic.	annually by mid-spring and will be assessed annually at that time, beginning in the spring of 2018. Meetings of the Principal's Student Advisory Group will begin in January of 2018.	Biennial reporting to District CTE Advisory Committee.
Increase Career Technical Education program and pathway offerings as well as the percentage of students who are completing CTE pathways by the time they graduate from Bear River.	Principal, Assistant Principal, Counselors, CTE Department Chairs, CTE Teachers, District Teacher on Special Assignments for CTE programs	This team will meet in the early spring of each school year to discuss potential offerings for the following year. Counselors will meet with CTE program-enrolled students and their parents to discuss the benefits of pathway completion. Principal and CTE teachers will consult with the District CTE	Counselors will track CTE pathway enrollment trends and completion rates and will report this data to the faculty on an annual basis. Bear River's CTE teachers and principal will consult with the site CTE Advisory Committee to report progress and consult on potential next steps.	Site CTE Advisory Committee meetings will take place on a quarterly basis. District CTE Advisory Committee meetings will take place on a biennial basis. The staff	Quarterly reporting of progress by this team to the faculty. Biennial reporting to superintendent/ Board of Trustees. Annual reporting to stakeholders at LCAP Town Hall meeting.

			,
Advisory Committee and		meeting	
CTE Teacher on Special	Site-specific survey	discussions	Quarterly
Assignment about	data will be gathered	related to this	reporting of
additional ways that	and analyzed annually	task will begin	progress to site
programs and pathways	related to this task in	in the fall of	CTE Advisory
can be	order to gauge the	2018.	Committee.
implemented/expande at	perspectives of		
Bear River (through grant	students, parents, and	Site-specific	Biennial reporting
funds, etc.)	staff members about our	survey results	to District CTE
	progress in this area.	are received	Advisory
Potential CTE teachers	Specifically, students	each year in	Committee.
will be recruited and	will be surveyed	early spring and	
assisted in pursuing CTE	regarding their CTE	will be assessed	
teaching credentials.	program interests and	at that time,	
	needs.	beginning in the	
		spring of 2018.	
	LCAP student, parent,	1 0	
	and staff survey input	LCAP survey	
	will be analyzed	input is	
	annually in relation to	received	
	this task and progress	annually by	
	that has been made in	mid-spring and	
	this area.	will be assessed	
		annually at that	
	The principal will meet	time, beginning	
	with a diverse group of	in the spring of	
	student representatives	2018.	
	on a monthly basis to	Meetings of the	
	gauge their perspectives	Principal's	
	related to this topic.	Student	
	refuted to this topic.	Advisory	
		Group will	

				begin in January of 2018.	
Increase other (non-CTE) elective and enrichment offerings and opportunities.	Principal, Assistant Principal, Counselors, Intervention Specialist, Department Chairs, Teachers	Administrators, counselors, and teachers will engage in professional development related to the most effective ways of provide additional elective and enrichment offerings to students. This may include visiting other local/similar schools with additional/unique offerings in place. Administrators, counselors, and teachers will consult with primary feeder school staff about ways to consolidate resources to provide additional opportunities for students. Bear River's staff will work with district staff to explore additional options for students once a common bell schedule	A portion of a staff meeting each quarter will be devoted to reflection on these plans, strategies, and next steps in order to share progress and garner additional input about potential next steps. Department Chairs meetings will devote time to this topic on a quarterly basis, for planning purposes. Site-specific survey data will be gathered and analyzed annually related to this task in order to gauge the perspectives of students, parents, and staff members about our progress in this area. LCAP student, parent,	The staff meeting discussions related to this task will begin in the fall of 2018. Department Chairs meeting discussions of this topic will begin in the fall of 2018 and continue on a quarterly basis. Site-specific survey results are received each year in early spring and will be assessed at that time, beginning in the spring of 2018.	Monthly analysis/ discussion with Department Chairs. Quarterly reporting of progress by this team to the faculty. Biennial reporting to superintendent/ Board of Trustees. Annual reporting to stakeholders at LCAP Town Hall meeting.

		has been achieved between the two comprehensive high school sites, Bear River and Nevada Union. This could include the implementation of distance learning options between sites. Students will be regularly surveyed to gauge their interested related to non-CTE elective and enrichment opportunities. The Bruin Time schedule will be recreated each quarter to reflect students needs and interests related to enrichment opportunities.	and staff survey input will be analyzed annually in relation to this task and progress that has been made in this area. The principal will meet with a diverse group of student representatives on a monthly basis to gauge their perspectives related to this topic.	input is received annually by mid-spring and will be assessed annually at that time, beginning in the spring of 2018. Meetings of the Principal's Student Advisory Group will begin in January of 2018.	
Reevaluate the effectiveness/purpose of certain programs/courses (such as Frosh Health, Frosh Tech, and Senior Project).	Principal, Assistant Principal, Counselors, Intervention Specialist, Department Chairs, Teachers,	Administrators, counselors, and teachers will engage in professional development related to the most effective ways to improve the content and deliver of these programs and courses. This may include	A portion of a staff meeting each quarter will be devoted to reflection on these plans, strategies, and next steps in order to share progress and garner additional input about potential next	The staff meeting discussions related to this task will begin in the fall of 2018. Department	Monthly analysis/ discussion with Department Chairs. Quarterly reporting of progress by this team to the

Senior Project	visits to loca/similar	steps.	Chairs meeting	faculty.
Coordinator	schools to garner input		discussions of	
	and ideas that may spark	Department Chairs	this topic will	Biennial reporting
	improvement.	meetings will devote	begin in the fall	to superintendent/
		time to this topic on a	of 2018 and	Board of
	Students will be consulted	quarterly basis, for	continue on a	Trustees.
	about the effectiveness of	planning purposes.	quarterly basis.	
	each program as well as			Annual reporting
	their needs and ideas for	Site-specific survey	Site-specific	to stakeholders at
	improvement.	data will be gathered	survey results	LCAP Town Hall
		and analyzed annually	are received	meeting.
	Parents will be consulted	related to this task in	each year in	
	about the effectiveness of	order to gauge the	early spring and	
	each program as well as	perspectives of	will be assessed	
	their ideas related to	students, parents, and	at that time,	
	student needs and	staff members about our	beginning in the	
	potential areas for	progress in this area.	spring of 2018.	
	improvement.			
		LCAP student, parent,	LCAP survey	
	This team will investigate	and staff survey input	input is	
	the most effective tools	will be analyzed	received	
	and resources needed for	annually in relation to	annually by	
	strengthening these	this task and progress	mid-spring and	
	courses and programs.	that has been made in	will be assessed	
	The principal and teacher	this area.	annually at that	
	involved in the programs		time, beginning	
	will advocate for	The principal will meet	in the spring of	
	resources as needed	with a diverse group of	2018.	
	through the district's	student representatives		
	annual LCAP	on a monthly basis to	Meetings of the	
	development progress.	gauge their perspectives	Principal's	
		related to this topic.	Student	

		Teams of teachers and counselors will develop implementation strategies for each course and program with assistance from their department colleagues. This may include curricular elements that can be delivered by the classroom teacher as well as ancillary resources, such as guest speakers and supplemental tools and resources.		Advisory Group will begin in January of 2018.	
Provide life skills education for all students in order to help prepare them to survive and thrive in the adult world.	Principal, Assistant Principal, Counselors, Intervention Specialist, Department Chairs, Teachers	Administrators, counselors, and teachers will engage in professional development related to the most effective ways of embedding these elements of life skill-related education into the curriculum at each grade level. This could include visits to loca/similar schools where life skills-related education has been implemented in various ways.	A portion of a staff meeting each quarter will be devoted to reflection on these plans, strategies, and next steps in order to share progress and garner additional input about potential next steps. Site-specific survey data will be gathered and analyzed annually related to this task in order to gauge the	The staff meeting discussions related to this task will begin in the fall of 2018. Site-specific survey results are received each year in early spring and will be assessed at that time, beginning in the	Monthly analysis/ discussion with Department Chairs. Quarterly reporting of progress by this team to the faculty. Biennial reporting to superintendent/ Board of Trustees.

		This team will investigate the most effective tools for assisting students with identifying life skill-related needs based on their individual interests, strengths, and needs. Teams of teachers and counselors will develop implementation strategies at each grade level, both through a push-in model delivered by counselors and intervention specialist and through curricular elements that can be delivered by the classroom teacher.	perspectives of students, parents, and staff members about our progress in this area. LCAP student, parent, and staff survey input will be analyzed annually in relation to this task and progress that has been made in this area. The principal will meet with a diverse group of student representatives on a monthly basis to gauge their perspectives related to this topic.	spring of 2018. LCAP survey input is received annually by mid-spring and will be assessed annually at that time, beginning in the spring of 2018. Meetings of the Principal's Student Advisory Group will begin in January of 2018.	Annual reporting to stakeholders at LCAP Town Hall meeting.
Provide additional support and resources for non-college-bound students.	Principal, Assistant Principal, Counselors, Intervention Specialist, Department Chairs, Teachers	Administrators, counselors, and teachers will engage in professional development related to the most effective ways of connecting non-college-bound students with resources and support toward	A portion of a staff meeting each quarter will be devoted to reflection on these plans, strategies, and next steps in order to share progress and garner additional input about potential next steps.	The staff meeting discussions related to this task will begin in the fall of 2018. Site-specific survey results	Monthly analysis/ discussion with Department Chairs. Quarterly reporting of progress by this team to the faculty.

meeting their		are received	
post-secondary goals.	Site-specific survey	each year in	Biennial reporting
	data will be gathered	early spring and	to superintendent/
This team will investigate	and analyzed annually	will be assessed	Board of
the most effective tools	related to this task in	at that time,	Trustees.
for assisti	order to gauge the	beginning in the	
ng students with	perspectives of	spring of 2018.	Annual reporting
identifying	students, parents, and		to stakeholders at
post-secondary plans	staff members about our	LCAP survey	LCAP Town Hall
based on their individual	progress in this area.	input is	meeting.
interests, strengths, and		received	
needs.	LCAP student, parent,	annually by	
	and staff survey input	mid-spring and	
Teams of teachers and	will be analyzed	will be assessed	
counselors will develop	annually in relation to	annually at that	
implementation strategies	this task and progress	time, beginning	
at each grade level, both	that has been made in	in the spring of	
through a push-in model	this area.	2018.	
delivered by counselors			
and intervention specialist	The principal will meet	Meetings of the	
and through curricular	with a diverse group of	Principal's	
elements that can be	student representatives	Student	
delivered by the	on a monthly basis to	Advisory	
classroom teacher.	gauge their perspectives	Group will	
	related to this topic.	begin in	
		January of	
		2018.	

Provide additional	Dringing	Administrators	A portion of a staff	The staff	Monthly analysis /
	Principal, Assistant	Administrators,	A portion of a staff		Monthly analysis/ discussion with
assistance with planning		counselors, and teachers	meeting each quarter will be devoted to	meeting discussions	
related to college	Principal,	will engage in			Department
application processes,	Counselors,	professional development	reflection on these	related to this	Chairs.
career preparation,	Intervention	related to the most	plans, strategies, and	task will begin	
financial planning for	Specialist,	effective ways of	next steps in order to	in the fall of	Quarterly
post-secondary plans,	Department	embedding these elements	share progress and	2018.	reporting of
and scholarship	Chairs,	of post-secondary	garner additional input		progress by this
application planning.	Teachers	preparation in to the	about potential next	Site-specific	team to the
		curriculum at each grade	steps.	survey results	faculty.
		level.		are received	
			Site-specific survey	each year in	Biennial reporting
		Counselors will consult	data will be gathered	early spring and	to superintendent/
		with their district	and analyzed annually	will be assessed	Board of
		counterparts on strategies	related to this task in	at that time,	Trustees.
		that can be shared and	order to gauge the	beginning in the	
		employed at each school	perspectives of	spring of 2018.	Annual reporting
		site.	students, parents, and		to stakeholders at
			staff members about our	LCAP survey	LCAP Town Hall
		This team will investigate	progress in this area.	input is	meeting.
		the most effective tools		received	_
		for assisting students with	LCAP student, parent,	annually by	
		identifying college and	and staff survey input	mid-spring and	
		career matches based on	will be analyzed	will be assessed	
		their individual interests,	annually in relation to	annually at that	
		strengths, and needs.	this task and progress	time, beginning	
			that has been made in	in the spring of	
		Teams of teachers and	this area.	2018.	
		counselors will develop			
		implementation strategies	The principal will meet	Meetings of the	
		at each grade level, both	with a diverse group of	Principal's	
		through a push-in model	student representatives	Student	

		delivered by counselors and intervention specialist and through curricular elements that can be delivered by the classroom teacher. The team will further identify and implement parent/student education components that can be delivered through evening programs and online avenues.	on a monthly basis to gauge their perspectives related to this topic.	Advisory Group will begin in January of 2018.	
Provide additional education and support regarding four-year college requirements, testing, etc.	Principal, Assistant Principal, Counselors, Intervention Specialist, Department Chairs, Teachers	Administrators, counselors, and teachers will engage in professional development related to the most effective ways of embedding these elements of post-secondary preparation in to the curriculum at each grade level. This team will investigate the most effective tools for assisting students with identifying college and career matches based on	A portion of a staff meeting each quarter will be devoted to reflection on these plans, strategies, and next steps in order to share progress and garner additional input about potential next steps. Site-specific survey data will be gathered and analyzed annually related to this task in order to gauge the perspectives of	The staff meeting discussions related to this task will begin in the fall of 2018. Site-specific survey results are received each year in early spring and will be assessed at that time, beginning in the spring of 2018.	Monthly analysis/ discussion with Department Chairs. Quarterly reporting of progress by this team to the faculty. Biennial reporting to superintendent/ Board of Trustees. Annual reporting

		their individual interests, strengths, and needs. Teams of teachers and counselors will develop implementation strategies at each grade level, both through a push-in model delivered by counselors and intervention specialist and through curricular elements that can be delivered by the classroom teacher.	students, parents, and staff members about our progress in this area. LCAP student, parent, and staff survey input will be analyzed annually in relation to this task and progress that has been made in this area. The principal will meet with a diverse group of student representatives on a monthly basis to gauge their perspectives related to this topic.	LCAP survey input is received annually by mid-spring and will be assessed annually at that time, beginning in the spring of 2018. Meetings of the Principal's Student Advisory Group will begin in January of 2018.	to stakeholders at LCAP Town Hall meeting.
Increase internship opportunities for students.	Counselors, CTE Department Chairs, CTE Teachers, District Teacher on Special Assignments for CTE programs,	This team will meet in the early spring of each school year to discuss potential internship possibilities for the following year. Counselors will meet with CTE program-enrolled students and their parents to discuss potential	Counselors will track CTE pathway enrollment trends and completion rates and will report this data to the faculty on an annual basis. Bear River's CTE teachers and principal will consult with the	Site CTE Advisory Committee meetings will take place on a quarterly basis. District CTE Advisory Committee meetings will	Quarterly reporting of progress by this team to the faculty. Biennial reporting to superintendent/ Board of Trustees.

Principal,	internships.	site CTE Advisory	take place on a	Annual reporting
Assistant		Committee to report	biennial basis.	to stakeholders at
Principal	Principal and CTE	progress and consult on		LCAP Town Hall
	teachers will consult with	potential next steps.	The staff	meeting.
	the District CTE		meeting	
	Advisory Committee and	Site-specific survey	discussions	Quarterly
	CTE Teacher on Special	data will be gathered	related to this	reporting of
	Assignment about	and analyzed annually	task will begin	progress to site
	additional ways that	related to this task in	in the fall of	CTE Advisory
	internship opportunities	order to gauge the	2018.	Committee.
	can be	perspectives of		
	implemented/expande at	students, parents, and	Site-specific	Biennial reporting
	Bear River (through grant	staff members about our	survey results	to District CTE
	funds, etc.)	progress in this area.	are received	Advisory
		Specifically, students	each year in	Committee.
		will be surveyed	early spring and	
		regarding their CTE	will be assessed	
		program interests and	at that time,	
		needs.	beginning in the	
			spring of 2018.	
		LCAP student, parent,		
		and staff survey input	LCAP survey	
		will be analyzed	input is	
		annually in relation to	received	
		this task and progress	annually by	
		that has been made in	mid-spring and	
		this area.	will be assessed	
			annually at that	
		The principal will meet	time, beginning	
		with a diverse group of	in the spring of	
		student representatives	2018.	
		on a monthly basis to		
		-		

	gauge their perspectives related to this topic.	Meetings of the Principal's Student Advisory Group will begin in January of 2018.
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AREA OF IMPROVEMENT - SCHOOL GOAL #3:

Build upon our relationships with feeder schools, other district programs, colleges, and the community to increase continuity, sequencing, collaboration, communication, and sharing of resources.

Rationale/Critical Need:

The student enrollment both at Bear River and within the Nevada Joint Union High School District have declined by nearly 50% in the past decade or so. While we are projected to begin stabilizing and even growing slightly within a year or two, we recognize the need to maximize our resources in order to provide the greatest possible breadth of opportunities for our students. Additionally, within the past three years, the percentage of incoming students who did not attend our primary feeder school, Magnolia Intermediate School, has grown dramatically. Historically, over 95% of incoming freshmen at Bear River came from Magnolia. In the 2017-2018 school year, almost 22% of the freshmen class came to us from a variety of other schools, primarily other charter schools within Nevada County. This new reality is significantly benefiting our overall enrollment, but also presents some new challenges, as students are coming to Bear River with vastly different backgrounds, academically and otherwise. This makes it all the more necessary that we build meaningful partnerships with the teams at each feeder school, so that we can increase continuity and ensure that we are equipped to meet each student's needs upon their enrollment at Bear River. With the increased percentage of Bear River graduates opting to begin their college careers at the community college level (rather than four-year universities), it is also important that we build upon our relationships with the local community colleges, namely Sierra College, to help ensure that our graduates are well-prepared for success at that level. The California State University system and University of California system have urged California's high schools to more adequately prepare students for success at their universities, particularly with regard to their fundamental skills in mathematics and critical reading and writing.
Addressed Critical Areas of Focus identified by the 2018 Visiting Committee:

- 1. The leadership and instructional staff of Bear River High School should establish an employ a systematic use of student data (common formative assessments) that will measure the effects of the schools programs and services, guide staff development and decision making that will result in improved student achievement and mastery of the academic standards and student learning objectives.
- 3. The school needs to institutionalize systems and processes so that programs can be self-sustaining including ongoing staff development so that changes in leadership will not negatively affect the school climate. Climate needs to be staff and student-centered.

Growth Targets:

2018-2019:

- Increase meaningful collaboration with feeder school partners by adding additional meetings and professional development-related collaborative endeavors with at least three of our feeder schools at a level that includes administrators, counselors, and intervention specialists.
- > Increase Bear River students' access to district programs by a minimum of 2 new courses/programs.
- ➤ Increase meaningful collaboration with local community college and four-year university representatives by adding additional meetings and professional development-related collaborative endeavors with at least two local colleges, including Sierra College.
- > Explore dual enrollment options for Bear River students with Sierra College and other local colleges and universities.
- ➤ Increase partnerships with local businesses and other organizations by developing some level of new partnership with at least two businesses/organizations.

2019-2020:

- Continue to increase meaningful collaboration with feeder school partners by adding additional meetings and professional development-related collaborative endeavors with an additional two feeder schools at a level that includes administrators, counselors, intervention specialists, and Math and English teachers.
- > Increase Bear River students' access to district programs by a minimum of 2 additional new courses/programs.
- ➤ Increase meaningful collaboration with local community college and four-year university representatives by adding additional meetings and professional development-related collaborative endeavors with at least one additional local college, while continuing to build upon the collaboration with Sierra College and other local colleges.
- Implement dual enrollment options for Bear River students in at least two subject areas with Sierra College and other local colleges and universities.
- > Continue to increase partnerships with local businesses and other organizations by developing some level of new

partnership with at least two additional businesses/organizations.

2020-2021:

- Continue to increase meaningful collaboration with feeder school partners by adding additional meetings and professional development-related collaborative endeavors with an additional feeder school at a level that includes administrators, counselors, intervention specialists, and Math, English, Spanish, History, and Science teachers.
- > Increase Bear River students' access to district programs by a minimum of 2 additional new courses/programs.
- ➤ Increase meaningful collaboration with local community college and four-year university representatives by adding additional meetings and professional development-related collaborative endeavors with at least one additional local college, while continuing to build upon the collaboration with Sierra College and other local colleges.
- Implement dual enrollment options for Bear River students in at least two additional subject areas with Sierra College and other local colleges and universities.
- Continue to increase partnerships with local businesses and other organizations by developing some level of new partnership with at least two additional businesses/organizations.

Schoolwide Learner Outcomes (SLOs) Addressed:

Grit, Intellectual and Creative Curiosity, and Community

Local Control and Accountability Plan (LCAP) and Eight State Priorities Alignment:

- 2. Our district will ensure that all students and staff feel they belong to a safe and healthy school.
 - a. State Priority 3: Parental Involvement (Engagement)
 - b. State Priority 5: Pupil Engagement (Engagement)
 - c. State Priority 6: School Climate (Engagement)
- 3. Our district will ensure that our schools are sources of deep-seated pride among students, staff, and community.
 - a. State Priority 1: Basic (Conditions of Learning)
 - b. State Priority 3: Parental Involvement (Engagement)
 - c. State Priority 6: School Climate (Engagement)
 - d. State Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Impact on student learning/academic standards/SLOs:

Building meaningful partnerships with our feeder schools, other district schools and programs, colleges, and other community partnerships will bear positive results in student achievement over time. With a greater degree of continuity in place with our

feeder schools, students will be better prepared for high school and we will be better equipped to meet their learning needs as incoming high school students. Developing stronger partnerships with colleges and universities will assist us with ensuring that students are well-prepared for the challenges they will face with their postsecondary educational pursuits. Expanding opportunities for students within the programs available throughout our district will assist students in meeting their academic goals while being prepared for their postsecondary endeavors.

Progress monitoring tools:

- Student four-year high school plans/attainment of the goals within these plans
- Student progress in courses (progress reports and quarter/semester grades)
- LCAP student/parent/staff input survey (annual)
- LCAP student/parent/staff town hall meeting input (annual)
- LCAP student/parent/staff steering committee input (annual)
- Review of master schedule offerings (annual)
- Review of dual enrollment offerings and level of student engagement/completion
- Review of CTE programs and pathways/completion data (annual)

Reporting progress:

- Quarterly data analysis/presentation of program/curricular development progress to faculty
- Quarterly review of student academic progress/attainment of four-year plan goals
- Annual reporting of California Healthy Kids Survey and site-specific LCAP results to staff/community (LCAP Town Hall meeting)
- Biennial reporting of CTE program/pathway progress to District CTE Advisory Committee
- Monthly reporting to Board of Trustees on overall progress and trends

Tasks	Responsible person(s)	Professional development/resources	Means to assess improvement	Timeline	Reporting
Build ongoing	Principal,	Administrators,	Spring meetings	Spring meetings	Quarterly
partnerships with feeder	Assistant	counselors, and	between administrators,	between	reporting of
schools to align	Principal,	intervention specialist will	counselors, and	administrators,	progress by this

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lors, reach out to establish	intervention specialists	counselors, and	team to the
1			faculty.
S S		1	
1		-	Biennial reporting
	8	0 0	to superintendent/
-	0		Board of
8			Trustees.
1	and trends.		A 1
			Annual reporting
-	1 0 0	thereafter.	to stakeholders at
-			LCAP Town Hall
0	±	1 0 0	meeting.
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and English.	0		
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competencies in Math and	academic supports are	5	
English.	-		
	8	analyzed in the	
Department Chairs and	freshmen (such as	summer to	
	ntion ist, ment communication and set up initial meetings with the leadership of each feeder school. rs, rs on Initial meetings with feeder school personnel will focus on the development and implementation of diagnostic assessments that can be given to 8th graders in the spring of their 8th grade year in order to determine proper course placement in Math and English. Intervention Specialist will work with Math and English Department Chairs as well as Teachers on Special Assignment to identify appropriate diagnostic tools for 8th graders related to their skills and competencies in Math and	ntioncommunication and set up initial meetings with the leadership of each feeder school.of the various schools will be documented and that documentation will reflect heightened knowledge aboutrs,Initial meetings with feeder school personnel development and diagnostic assessments that can be given to 8th graders in the spring of order to determine proper course placement in Math and English.Spring meetings between intervention specialists, counselors, and teachers regarding the development and implementation of diagnostic assessments that can be given to 8th graders in the spring of order to determine proper course placement in Math and English.will result in viable diagnostic assessments will result in viable diagnostic assessments the data from those and the data from thoseIntervention Specialist will work with Math and English Department tools for 8th graders related to their skills and competencies in Math and English.utilized to place assessment data will also be utilized to ensure that needed academic supports are in place for the incoming class of	ntion ist, mentcommunication and set up initial meetings with the leadership of each feeder school.of the various schools will be documented and that documentation will reflect heightened knowledge about practices, expectations, and trends.interventionrs, rs, rs, rs, rs, rs, rs, rs, mentInitial meetings with feeder school personnel will focus on the development and diagnostic assessments that can be given to 8th graders in the spring of their 8th grade year in order to determine proper course placement in Math and English.Spring meetings between intervention specialists, counselors, and teachers regarding between schoolSpring meetings between school purpose of implementation of their 8th grade year in order to determine proper course placement in Math and English.will result in viable diagnostic assessments and the data from those assessments and the data from those assessments will be utilized to placewill take place spring thereafter.Intervention Special Assignment to identify appropriate diagnostic tools for 8th graders tools for 8th gradersassessment data will academic supports are also be utilized to academic supports are also be utilized to ensure that needed academic supports are analyzed in the

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		other teachers will begin biennial meetings with their counterparts at the feeder schools to discuss curricular alignment, assessment, and Essential Learning Outcomes at each grade level. Principal, assistant principal, counselors, and intervention specialist will begin meeting with feeder school counterparts each spring to discuss the class of incoming freshmen with regard to their academic progress, learning needs, behavioral/social concerns, medical/health concerns, attendance, and other factors related to school success.	Math/Reading support classes, etc.) Meetings between Department Chairs and teachers from the various schools will be documented and that documentation will demonstrate increased common understanding of needs and expectation. As a result, continuity will grow, which will be documented in identified expectations at each grade level. Spring meetings about the various learning/social needs of incoming freshmen will be documented and that documentation will be	place incoming students into appropriate courses. Meetings between Department Chairs and teachers of the various schools will begin in September of 2018 and will continue each spring and fall thereafter. Spring meetings about student learning/social needs will begin in May or June of 2018 and will	
		concerns, attendance, and other factors related to	learning/social needs of incoming freshmen will be documented and that	needs will begin in May or June of 2018	
			utilized to implement necessary supports for that freshman class.	continue each spring thereafter.	
Build continuity between Nevada Joint Union High School	Principal, Assistant Principal,	Site administrators will work with the district team of administrators to	Administrative meetings will be documented and that	Administrative meetings will take place	Quarterly reporting of progress by this

			1	. 1	
District schools	Counselors,	identify and develop	documentation will	quarterly,	team to the
(particularly the two	Intervention	opportunities for	reflect an increase in	beginning in the	faculty.
comprehensive high	Specialist,	increased student access	student access to district	spring of 2018.	_
schools Bear River	Department	to the district's	opportunities.		Biennial reporting
and Nevada Union), to	Chairs, site	educational opportunities.		If progress	to superintendent/
increase student access	representative		The collaborative work	continues, the	Board of
to opportunities at both	s of the	Teachers and	on a common bell	goal is for the	Trustees.
school sites (i.e. distance	District	administrators will work	schedule that will occur	common bell	
learning courses,	Curriculum	with their Nevada Union	between the teachers	schedule to be	Annual reporting
ROP-like programs,	Committee,	High School counterparts	and administrators of	agreed upon by	to stakeholders at
etc.)	District	to develop a common bell	both comprehensive	mid-spring	LCAP Town Hall
	Director of	schedule, which will	school sites and the	2018 for	meeting.
	Technology	enable the development	district administration	implementation	
	and support	of new program access	will result in a bell	in the	
	staff	opportunities.	schedule that enables	2018-2019	
			students to access	school year.	
		Distance learning	programs and		
		programs, technology	opportunities	Distance	
		tools, and procedures that	district-wide.	learning	
		have been implemented in		program	
		other local/similar	Once the common bell	research and	
		schools/districts will be	schedule is in place,	visits will take	
		studied for potential	distance learning	place in the	
		implementation in the	models have been	spring and	
		NJUHSD. This research	studied, and sufficient	summer of	
		may include visits to	training has taken place,	2018 for	
		schools and districts	a distance learning	implementation	
		where distance learning	model will be	beginning in the	
		programs have been	implemented at both	2018-2019	
		successfully implemented.	comprehensive school	school year.	
			sites.	The	
		Once a distance learning		implementation	
		0		-	

format has been agreed upon, teachers, administrators, and counselors will be trained in the effective implementation of a such a model.	The effectiveness of the distance learning format will be analyzed by students, parents, and staff to determine areas for growth within this educational model.	will expand each school year thereafter. Distance learning program	
a model. Master scheduling considerations that will expand student opportunities throughout the district will be considered each spring.	educational model. Once the common bell schedule is in place, other program opportunities (such as ROP-like programs like Auto Shop) will be evaluated for accessibility to all district students. These new opportunities will be communicated to Bear River students and parents.	program effectiveness will be assessed and analyzed in December and June of each school year in order to make needed adjustments for the following semester. ROP-like programs and other district programs will be evaluated for accessibility in	
		the spring of each school year, beginning in April/May of 2018 (if the common bell schedule has	

				been agreed upon by that time).	
Build ongoing partnerships with Sierra College, CSUs, and UCs to ensure our students are well-prepared for their postsecondary educational pursuits.	Principal, Assistant Principal, Counselors, Intervention Specialist, Department Chairs, Teachers, Teachers on Special Assignment	Administrators, counselors, and intervention specialist will reach out to establish communication with local colleges, including Sierra College, and set up initial meetings with the leadership of each college. Initial meetings with college/university personnel will focus on trends in college student areas of difficulty so that Bear River staff can increase emphasis on college-readiness skills, both at the classroom level and schoolwide. Department Chairs and other teachers will begin biennial meetings with their counterparts at the colleges to discuss curricular alignment,	Initial meetings between Bear River staff and college representatives will be documented and that documented and that documentation will demonstrate increased understanding of college skill-set needs and expectations. Meetings between Department Chairs and teachers will be documented and that documented and that documentation will reflect increased understanding of college-readiness needs and implementation of particular skills/areas of focus at each grade level of high school. EAP and ERWC courses will continue to be implemented and students engaging in	Initial meetings between Bear River leadership team and college representatives will begin in the spring of 2019 and will continue on a biennial basis thereafter. Meetings between Department Chairs and teachers at Bear River and the respective colleges will begin in the spring of 2019 and will continue on a biennial basis thereafter.	Quarterly reporting of progress by this team to the faculty.Biennial reporting to superintendent/ Board of Trustees.Annual reporting to stakeholders at LCAP Town Hall meeting.

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		assessment, and Essential Learning Outcomes at each level. Teachers will obtain additional training in college-readiness-related strategies, which will include the Early Assessment Program (EAP) curricular training and the ERWC (Expository Reading and Writing Curriculum) training, which have been developed by the CSU and community college systems. Site and district teams will develop additional means of evaluating student progress toward college preparedness at each grade level and will utilize this data to adjust teaching and supports as	this curriculum will be tracked in terms of their growth related to college readiness. Formative assessments related to college readiness will be implemented at each grade level and that performance data will be utilized to make adjustments to curriculum, instruction, and assessment.	EAP and ERWC assessment data will be collected beginning on the late spring of 2018 and will be collected, compared, and analyzed each spring thereafter. Formative assessments will be implemented in core areas of Math and English in the fall of 2019 and will be given and analyzed at least once per semester	
		needed.		thereafter.	
Build dual enrollment options in a variety of subject areas so that	Principal, Assistant Principal,	Administrators, counselors, and intervention specialist will	Meetings between Bear River leadership team and college	Initial meetings between Bear River	Quarterly reporting of progress by this

students can earn	Counselors,	reach out to establish	representatives will be	leadership team	team to the
college credits for	Intervention	communication with local	documented and this	and college	faculty.
courses taken at Bear	Specialist,	colleges, including Sierra	documentation will	representatives	_
River.	Department	College, and set up initial	demonstrate increased	will take place	Biennial reporting
	Chairs,	meetings with the	understanding of dual	in the fall of	to superintendent/
	Teachers,	leadership of each college	enrollment requirements	2018.	Board of
	Teachers on	to discuss dual enrollment	and opportunities.		Trustees.
	Special	options.		Dual enrollment	
	Assignment		Meetings of the	options will be	Annual reporting
		Dual enrollment options	NJUHSD's	investigated	to stakeholders at
		will be discussed with	administrators will be	throughout the	LCAP Town Hall
		district administration and	documented and that	fall of 2018 for	meeting.
		will then be shared with	documentation will	approval by	
		Bear River's staff.	reflect increased	Site and District	
			understanding of the	Curriculum	
		Bear River's Site	dual enrollment options	Committees no	
		Curriculum Committee	that are available to our	later than	
		will determine viable dual	district's students.	December of	
		enrollment pathways and		2018.	
		will approve and present	Site and District		
		those to the District	Curriculum Committee	Teacher training	
		Curriculum Committee	meeting minutes will	for dual	
		for approval.	reflect the approval of	enrollment	
			dual enrollment options	courses will	
		Teachers who are slated	and those options will	take place	
		to teach dual enrollment	be visible in our master	throughout the	
		courses will receive	schedule and course	spring and	
		needed training prior to	catalogue.	summer of	
		implementation.		2019 and will	
			Dual enrollment	occur each	
		Once available, students	program success will be	spring and	
		and parents will be	evaluated based on	summer	
		ratelias in a se			

informed of dual enrollment options available to Bear River students. Once implemented, student engagement and process in dual enrollment program options will be evaluated for effectiveness and necessary improvements.	student performance as well as student and parent perception data to be garnered through annual surveys.	thereafter. Dual enrollment options will be made available to Bear River students within the registration/ course selection process in the early spring of 2019.	
		Dual enrollment courses will be implemented in the 2019-2020 school year. Program evaluation will occur through tracking of student progress and student/parent surveys at the end of each	
		semester, in December and June of each school year,	

				beginning in December of 2019.	
Create meaningful partnerships with local businesses and other local organizations.	Principal, Assistant Principal, Counselors, CTE Department Chairs, CTE Teachers, District Teacher on Special Assignments for CTE programs, Activities Director, student leaders	This team will meet in the early spring of each school year to discuss potential business partnerships for the following year. Principal and CTE teachers will consult with the District CTE Advisory Committee and CTE Teacher on Special Assignment about additional ways to build partnerships with local businesses and organizations. Principal and assistant principal will meet with local business and community leaders to discuss partnership ideas related to Bear River's role in the community partners will be recruited	This team's spring meetings will be documented and documentation will show ideas and action steps needed in order to reach out to local community partners. Administrators' meetings with local business and community partners will be documented and this documentation will reflect increased collaborative efforts and planning, which will be evidenced in the months that follow. District administrative meetings will be documented and this documentation will reflect increased emphasis on community	Initial team meetings will take place in the spring of 2018 and will continue each spring thereafter. CTE team discussions will begin in the fall of 2018 and will continue twice a year thereafter. Administrators' meetings with local leaders will begin in the winter of 2018-2019 and will continue at least twice a year thereafter.	Quarterly reporting of progress by this team to the faculty.Biennial reporting to superintendent/ Board of Trustees.Annual reporting to stakeholders at LCAP Town Hall meeting.

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by Bear River's	partnerships.	will begin in the	
administrators,	Community partners	spring of 2018	
counselors, and teachers	will be present at	and will occur	
to participate in our	LCAP Steering	through our	
annual stakeholder input	Committee meetings	LCAP survey	
processes, including the	and their engagement	process each	
Town Hall forum that	will be evident in the	spring	
takes place each spring.	outcomes of these	thereafter.	
	planning meetings.		
Principal and assistant		County-wide	
principal will work with	Bear River parents will	partnership	
district administrators to	be surveyed regarding	opportunities	
develop county-wide	local	will be	
partnerships with local	business/community	discussed with	
businesses and	connection points and	the district team	
organizations.	that data will be	in the summer	
	analyzed as a launching	of 2018 and	
Principal and assistant	point for outreach	will continue to	
principal will reach out to	efforts.	be discussed	
Bear River		quarterly	
parents/families for	The outreach efforts of	thereafter.	
possible connections to	Activities Director and		
local community	student leaders will be	Activities	
partnership opportunities.	documented and shared	Director and	
	with the staff in a staff	student leaders	
Activities Director and	meeting on a quarterly	will begin their	
student leaders will	basis.	outreach to	
pursue community		leaders of local	
partnerships through their		businesses and	
leadership activities and		organizations in	
community engagement		the spring of	
endeavors.		2018 and their	
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AREA OF IMPROVEMENT - SCHOOL GOAL #4:

Utilize and communicate data more effectively in order to evaluate programs and respond to student learning needs.

Rationale/Critical Need:

The Student Information System we have had in place for the last many years has been woefully inadequate in many ways, including our ability to gather, synthesize, and analyze data. Our district has selected a new Student Information System, which will be launched in full at the start of the 2018-2019 school year. The new system has much greater capacity for collecting and analyzing data and our staff will require a great deal of training in order to maximize the new system's capabilities. Additionally, the Local Control Funding Formula and corresponding Local Control Accountability Plan process require a greater degree of analysis of student subgroup performance. Recent survey data shows that Bear River students and parents feel strongly that we need to place greater emphasis on the communication of student progress and performance information. Additionally, our staff has identified the need to implement more comprehensive means of diagnostic assessment in order to ensure that students are placed appropriately in courses and connected to needed supports. The new CAASPP system of standardized assessment creates a new set of challenges with regard to monitoring student progress from year to year as the standardized assessments are now only delivered at the end of the 11th grade year rather than during each year of high school. By the time CAASPP scores are received, they serve as more of an "autopsy" of a student's attainment of academic standards and skills throughout high schools and little time then remains to intervene in areas of need. Teachers and students have also emphasized, through recent survey data, that they believe it is important for students to take a more active role in evaluating their own progress and performance throughout high school. Along similar lines, staff, students, and parents recognize that grading practices are not consistent between teachers and grading practices should be analyzed for consistency, and common purpose.

Addressed Critical Areas of Focus identified by the 2018 Visiting Committee:

1. The leadership and instructional staff of Bear River High School should establish an employ a systematic use of student data (common formative assessments) that will measure the effects of the schools programs and services, guide staff development

and decision making that will result in improved student achievement and mastery of the academic standards and student learning objectives.

- 2. The Bear River staff expresses a desire for more frequent and more proactive professional development in order to drive student achievement. The instructional staff members should increase their participation in staff development that is systematic and will be sustained over time
- 4. There needs to be the development of a schoolwide definition of "best practices" for the implementation of collaboration and data-driven decision making to monitor classroom/course instructional practices.

Growth Targets:

2018-2019:

- ➤ Increase parent/student satisfaction with communication about students' academic progress by 5%, as indicated on annual site-specific surveys.
- Increase overall timeliness of gradebook updating by 10%, as indicated by analysis of Student Information System reporting information.
- ➤ Increase formative assessment of student academic progress by 10% through use of district's formative assessment platform in core academic subjects, including English, Math, Science, and Social Science.
- > Increase parent/student satisfaction with consistency and equitable nature of grading practices by 5%.
- ➤ Increase use of student self-evaluation and tracking of progress toward goals by 10%.
- > Increase use of diagnostic assessments that will be utilized for course placement in two additional courses.

2019-2020:

- Further increase parent/student satisfaction with communication about students' academic progress by an additional 5%, as indicated on annual site-specific surveys.
- ➤ Further increase overall timeliness of gradebook updating by an additional 5%, as indicated by analysis of Student Information System reporting information.
- Further increase formative assessment of student academic progress by an additional 10% through use of district's formative assessment platform in core academic subjects, including English, Math, Science, and Social Science, Spanish, and CTE.
- Further increase parent/student satisfaction with consistency and equitable nature of grading practices by an additional 5%.
- > Further increase use of student self-evaluation and tracking of progress toward goals by an additional 10%.
- ➤ Further increase use of diagnostic assessments that will be utilized for course placement in two additional courses.

2019-2021:

- Further increase parent/student satisfaction with communication about students' academic progress by an additional 5%, as indicated on annual site-specific surveys.
- ➤ Further increase overall timeliness of gradebook updating by an additional 5%, as indicated by analysis of Student Information System reporting information.
- Further increase formative assessment of student academic progress by an additional 10% through use of district's formative assessment platform in core academic subjects, including English, Math, Science, and Social Science, Spanish, and CTE.
- Further increase parent/student satisfaction with consistency and equitable nature of grading practices by an additional 5%.
- ➤ Further increase use of student self-evaluation and tracking of progress toward goals by an additional 10%.
- > Further increase use of diagnostic assessments that will be utilized for course placement in two additional courses.

Schoolwide Learner Outcomes (SLOs) Addressed:

Grit, Empathy, Integrity, Intellectual and Creative Curiosity, and Community

Local Control and Accountability Plan (LCAP) and Eight State Priorities Alignment:

- 1. Our district ensures a multifaceted experience that engages and challenges each student to surpass state and local benchmarks.
 - a. State Priority 1: Basic (Conditions of Learning)
 - b. State Priority 2: State Standards (Conditions of Learning)
 - c. State Priority 4: Pupil Achievement (Pupil Outcomes)
 - d. State Priority 7: Course Access (Conditions of Learning)
 - e. State Priority 8: Other Pupil Outcomes (Pupil Outcomes)
- 2. Our district will ensure that all students and staff feel they belong to a safe and healthy school.
 - a. State Priority 3: Parental Involvement (Engagement)
 - b. State Priority 5: Pupil Engagement (Engagement)
 - c. State Priority 6: School Climate (Engagement)

Impact on student learning/academic standards/SLOs:

Increased emphasis on collection, analysis, and communication of student performance data will result in steady gains in student achievement as data will be utilized to drive interventions, supports, and enrichment offerings that are tailored to individual student needs. Improved communication with parents and students about academic progress will result in improved

positive perceptions of the partnership between school and families. The resulting improved partnerships will lead to additional gains in student achievement as a team approach will strengthen our ability to intervene quickly with concerns and provide tailored support to each student and family.

Progress monitoring tools:

- Student progress in courses (progress reports and quarter/semester grades)
- LCAP student/parent/staff input survey (annual)
- LCAP student/parent/staff town hall meeting input (annual)
- LCAP student/parent/staff steering committee input (annual)
- Review of master schedule and Bruin Time offerings and supports (annual)
- Review of gradebook reporting information (by semester)
- Review of formative assessment student performance data (annual)
- Review of diagnostic assessment data (annual)

Reporting progress:

- Quarterly data analysis/presentation of progress to faculty
- Quarterly review of student academic progress/attainment of four-year plan goals
- Annual reporting of California Healthy Kids Survey and site-specific LCAP results to staff/community (LCAP Town Hall meeting)
- Monthly reporting to Board of Trustees on overall progress and trends

Tasks	Responsible person(s)	Professional development/resources	Means to assess improvement	Timeline	Reporting
Improve communication with parents and students regarding academic progress by course.	Principal, Assistant Principal, Counselors, Intervention Specialist, Department	Administrators, counselors, and faculty will work to develop a common, agreed-upon timeline for updating of grade information in our Student Information	Parents and students will be surveyed to determine their desires when it comes to communication of academic progress by course.	Initial parent and student surveys will occur in the late spring of 2018. Training on the	Quarterly reporting of progress by this team to the faculty. Biennial reporting

	Chairs, Teachers	System. Staff will receive training on the effective utilization of the new Student	Training in the new Student Information System will result increased staff ability to	new Student Information System will take place for teachers in	to superintendent/ Board of Trustees. Annual reporting
		Information System's gradebook and grade reporting features.	convey grade/progress information on a timely basis.	August 2018. Additional training will take place over	to stakeholders at LCAP Town Hall meeting.
		Departments will collaborate around the topic of common practices for communication with	Parents and students will continue to be surveyed annually to assess our progress	time, as needs emerge. Follow-up	
		parents and will share their agreed-upon strategies with the rest of the faculty.	related to this task. Staff meetings will emphasize the	parent and student surveys will be conducted each	
		Department Chairs as well as the faculty as a whole will revisit this topic on at least a	implementation of this task and feedback from staff will be shared regularly.	spring, beginning in 2019 to assess our progress in this area.	
		quarterly basis to reevaluate progress and effectiveness and make adjustments accordingly.	Departments will share their progress with administration through the Google Form designed for sharing	Staff meetings will emphasize this area for growth on a	
Develop systematic way	Principal,	Administrators,	department collaboration feedback. Training in the new	quarterly basis, beginning in the fall of 2018. Training on the	Quarterly

to analyze student	Assistant	counselors, and faculty	Student Information	new Student	reporting of
performance and	Principal,	will work to develop	System will result	Information	progress by this
academic growth from	Counselors,	criteria and needs for	increased staff ability to	System will	team to the
year to year in order to	Intervention	collection and analysis of	collect and analyze	take place for	faculty.
provide needed support,	Specialist,	student performance data	student performance	teachers in	
intervention, and	Department	through our new Student	data on a formative	August 2018.	Biennial reporting
enrichment.	Chairs,	Information System.	basis.	Additional	to superintendent/
	Teachers,			training will	Board of
	Teachers on	Staff will receive training	Staff meetings will	take place over	Trustees.
	Special	on the effective utilization	emphasize the	time, as needs	
	Assignment	of the new Student	implementation of this	emerge.	Annual reporting
		Information System's data	task and feedback from		by principal to
		collection and analysis	staff will be shared	Staff meetings	staff of
		features.	regularly.	will emphasize	comprehensive
				this area for	overview of
		Departments will	Departments will share	growth on a	student progress
		collaborate around the	their progress with	quarterly basis,	and performance
		topic of student	administration through	beginning in the	by subgroups.
		performance data and will	the Google Form	fall of 2018.	
		share their findings and	designed for sharing		Annual reporting
		insights with the rest of	department	Annual	to stakeholders at
		the faculty.	collaboration feedback.	reporting of	LCAP Town Hall
				data will take	meeting.
		Department Chairs as	Annual reporting of	place in the late	
		well as the faculty as a	student performance	spring of each	
		whole will revisit this	data by subgroup will	school year,	
		topic on at least a	reflect increased use of	beginning with	
		quarterly basis to	data collection and	the spring of	
		reevaluate progress and	analysis.	2019.	
		effectiveness and make			
		adjustments accordingly.			
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Evaluate grading	Principal,	Administrators,	Parents and students	Initial parent	Quarterly
practices for	Assistant	counselors, and faculty	will be surveyed to	and student	reporting of
1	Principal,	will work to develop a	determine their desires	surveys will	
consistency, purpose,	Counselors,	common, agreed-upon	when it comes to	occur in the late	progress by this team to the
and equity.	Intervention				
		objectives for grading in	grading practices.	spring of 2018.	faculty.
	Specialist,	terms of purpose,	The initial of the discussion	Turining on the	
	Department	consistency, and equity.	Training in the new	Training on the	Biennial reporting
	Chairs,		Student Information	new Student	to superintendent/
	Teachers	Staff will receive training	System will result	Information	Board of
		on the effective utilization	increased staff ability to	System will	Trustees.
		of the new Student	utilize grading features	take place for	
		Information System's	in a consistent,	teachers in	Annual reporting
		gradebook and grade	purposeful way.	August 2018.	by principal to
		reporting features.		Additional	staff of
			Parents and students	training will	comprehensive
		Departments will	will continue to be	take place over	overview of
		collaborate around the	surveyed annually to	time, as needs	student progress
		topic of common practices	assess our progress	emerge.	and performance
		for grading and will share	related to this task.		by subgroups.
		their agreed-upon		Follow-up	
		strategies with the rest of	Staff meetings will	parent and	Annual reporting
		the faculty.	emphasize the	student surveys	to stakeholders at
			implementation of this	will be	LCAP Town Hall
		Department Chairs as	task and feedback from	conducted each	meeting.
		well as the faculty as a	staff will be shared	spring,	
		whole will revisit this	regularly.	beginning in	
		topic on at least a		2019 to assess	
		quarterly basis to	Departments will share	our progress in	
		reevaluate progress and	their progress with	this area.	
		effectiveness and make	administration through		
		adjustments accordingly.	the Google Form	Staff meetings	
			designed for sharing	will emphasize	

			department collaboration feedback.	this area for growth on a quarterly basis, beginning in the fall of 2018.	
Emphasize student self-evaluation and tracking of goals and progress throughout high school.	Principal, Assistant Principal, Counselors, Intervention Specialist, Department Chairs, Teachers	Administrators, counselors, and faculty will work to develop a common, agreed-upon objectives for integration of student self-evaluation and tracking of goals and progress. Staff will receive training on the effective utilization of the new Student Information System's features that may support this endeavor. Departments will collaborate around the topic of student self-evaluation and tracking of goals and progress and will share their agreed-upon strategies with the rest of the faculty.	Training in the new Student Information System will result increased staff ability to utilize student self-evaluation features in a consistent, meaningful way. Parents and students will be surveyed annually to assess our progress related to this task. Staff meetings will emphasize the implementation of this task and feedback from staff will be shared regularly. Departments will share their progress with administration through the Google Form	Training on the new Student Information System will take place for teachers in August 2018. Additional training will take place over time, as needs emerge. Follow-up parent and student surveys will be conducted each spring, beginning in 2019 to assess our progress in this area. Staff meetings will emphasize	Quarterly reporting of progress by this team to the faculty.Biennial reporting to superintendent/ Board of Trustees.Annual reporting by principal to staff of comprehensive overview of student progress and performance by subgroups.Annual reporting to stakeholders at LCAP Town Hall meeting.

REVISED Bear River High School Schoolwide Action Plan
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		Department Chairs as well as the faculty as a whole will revisit this topic on at least a quarterly basis to reevaluate progress and effectiveness and make adjustments accordingly.	designed for sharing department collaboration feedback	this area for growth on a quarterly basis, beginning in the fall of 2018.	
Ensure that sufficient diagnostic assessments are in place for proper course placement.	Principal, Assistant Principal, Counselors, Intervention Specialist, Department Chairs, Teachers, Teachers on Special Assignment	Administrators, counselors, and faculty will work to develop criteria and needs for diagnostic assessments through our new Student Information System as well as the district's adopted formative assessment platform. Staff will receive training on the effective utilization of the new Student Information System's assessment tools and features. Departments will collaborate around the topic of diagnostic assessment and will share their findings and insights	Training in the new Student Information System will result increased staff ability to utilize diagnostic assessment features in a consistent, meaningful way. Parents and students will be surveyed annually to assess our progress related to this task. Staff meetings will emphasize the implementation of this task and feedback from staff will be shared regularly. Departments will share	Training on the new Student Information System will take place for teachers in August 2018. Additional training will take place over time, as needs emerge. Follow-up parent and student surveys will be conducted each spring, beginning in 2019 to assess our progress in this area.	Quarterly reporting of progress by this team to the faculty.Biennial reporting to superintendent/ Board of Trustees.Annual reporting by principal to staff of comprehensive overview of student progress and performance by subgroups.Annual reporting to stakeholders at LCAP Town Hall

	with the rest of the faculty. Department Chairs as well as the faculty as a whole will revisit this topic on at least a quarterly basis to reevaluate progress and effectiveness and make adjustments accordingly.	their progress with administration through the Google Form designed for sharing department collaboration feedback	Staff meetings will emphasize this area for growth on a quarterly basis, beginning in the fall of 2018.	meeting.
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B. Specific strategies to be used by staff within each subject area/support program to support sections of the schoolwide action plan.

The tables below outline how each department will support schoolwide growth in all of our areas for improvement.

	vement 1: Address the individual needs of all students, in terms of academic intervention, academic rigor and cultural social/emotional/behavioral education and support.
Career Technical Education (CTE) and Industrial Arts (Ag)	The CTE and Ag Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:Industrial Arts:• Invite guest speakers in the surrounding community in Ag. professions• Invite guest interviewers who are in Ag. professionsDigital Media Arts & Computer Science:
	 Request content-specific NGSS Professional Development Request cross-district teaming as needed by singleton teachers Google Suite & Adobe Suite
	 Attend conferences and share with others Visit and observe each other to see new techniques or new ideas Dept. meetings will include discussions of effective interventions Peer edit
	Course: built in common approaches and strategies
	Industrial Arts:
	• Request cross-district teaming as needed by teams of Ag teachers

	 Identify strategies to promote character SLO's Dept. meetings will include discussion about peer-observations and varied instructional approaches to support learning from other professionals and each other within our department
	Digital Media Arts & Computer Science:
	 Course teams make decisions on curricular alignment and complete templates Course teams develop a formative assessment to use Course teams inform department of what they need to better understand, implement, or use assessment results to improve instructional decisions
	All:
	 Attend conferences and share with others Visit and observe each other to see new techniques or new ideas Course teams identify essential standards Course teams identify Schoolwide Learning Outcomes to incorporate, including character qualities and positive contributions
	Individual Teachers:
	 Commit to finding and exploring new teaching strategies and sharing the results with colleagues Commit to observing a colleagues
Classified/ Support Staff	The Classified and Support Staff will continue to employ the following approaches and explore other approaches and strategies:
	 Instructional Aides will continue to work one-on-one with students who have special needs to provide necessary support and guidance Instructional Aides will collaborate with teachers to help modify assignments and assist special ed students with their academics and social expectations in the classroom. Classified staff members will continue to build relationships with students in order to support their social and emotional well-being\checking in regarding "How is your day? How are your activities going? (athletics,

	 performances, projects ect.) Classified staff members will support students with making the right behavioral decisions by correcting their misbehavior and pointing them in the right direction/Reminding students of BRHS's CORE Values
English/ Language Arts	The English Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 Remediation Bruin Times by class to help struggling students with their English teacher STAR reading test for 9th grade students to assess reading levels Read diverse texts from a wide variety of authors from different backgrounds NoRedInk grammar scaffolded and organized by grade level Illuminate progress check/common assessment to measure individual student achievement; data-driven instruction department-wide Honors and AP courses offer more academic rigor for students ERWC units focus on more controversial topics, allowing for deeper discussion about difficult issues Much of the literature taught throughout high school deals with challenging issues, allowing students to investigate, discuss, and explore social/emotional issues they may be currently dealing with Course: built in common approaches and strategies Senior ERWC (Expository Reading and Writing Course) Honors English courses (Honors and AP) require summer homework and readings of rigorous texts English Bruin Time Remediation: help students with challenges they are having in their current English classes AP Language is being considered for Junior students (2018-2019) Accelerated Reader used in all classes to promote literacy, engage students with self-chosen texts, and continue to build fluency. Read 180 taught to selected freshmen who struggle with reading
	Individual Teachers:

	• TBEAR timed writes
	Socratic seminars
	 Vocabulary (Wordskills) for all grade levels
	Online research projects
	 Implement team agreed-upon strategy and bring results to team
	meetings.
	Close readings
	Annotation
	 Oral presentations, small-group and individual
	 Jigsaws
	Rhetorical precis
	 Quizziz (online interactive quizzes)
	 Padlet (online discussion forum)
	 Quick Writes and whole-class discussion
	• Debates
Math	The Math Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	• All courses are standards aligned
	 All teachers have attended ongoing curriculum training.
	 The CPM curriculum offers an integrated approach that is student centered
	 Ongoing collaboration, common pacing, and common assessments.
	 Two support classes were created to address students' needs.
	• Bruin Time remediation
	 Screeners being developed to better place students and to monitor progress
	Course: built in common approaches and strategies:
	• Teachers engage in continual collaboration with shared lessons, activities, and assessments
	 Smaller class sizes are provided for freshman classes
	• AP Calculus is offered
	• Explore other course offerings
	- °

	 Students are encouraged to work in collaborative teams with specific tasks (Facilitator, Task Manager, Resource Manager, Recorder/Reporter) A 2-year Integrated 2 course is offered for students who need a slower pace <i>Individual Teachers:</i> Teachers will share strategies and best practices to improve instruction of particular concepts. Teachers will examine test scores and evaluate teaching practices to reteach or revisit concepts/skills in which students struggle. Teachers provide remediation during Bruin Time for specific courses where needed. Teachers allow students to retake exams to improve scores and to show mastery of concepts.
Physical Education (PE) and Health	 The PE and Health Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies: Health-We are currently teaching a unit on mental health. Some of the activities include our school psychologist speaking with our students about mental health issues and introducing herself to them. This gives the students a path to follow if they need further intervention. Physical Education-All of our classes are built with the team aspect. Getting students to learn how to operate in a team setting, we believe, aids them in all of their other classes and activities. Part of our teamwork approach involves leadership skills, cooperation and the ability to know how to interact in group settings. Health/PE- Being healthy involves physical, mental and social well-being. Even though in physical education we are emphasizing the physical health, we believe that the physical leads to better mental and social health.
	Course: built in common approaches and strategies:
	 PE/ Health Department members make decisions on curricular alignment Text book and Current Health magazine
	Individual Teachers:
	 Group assignments Expert guest speakers

	 Close reading Group projects PE- class discussion
Science	The Science Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 Aligning course curriculum with Next Generation Science Standards Non-lab courses will prepare students for biology, chemistry and physics lab classes Provide laboratory experiences that support understanding and growth in science, preparing students for AP courses if desired Visit and observe each other to see new techniques or new ideas. Request content-specific NGSS Professional Development Utilize Bruin Time for remediation Attend Professional Development for AP Science courses Utilize Case-Study approaches to link science content with real world examples.
	Students participate in laboratory activities, and lab write-ups promote critical thinking skillsCourses taught by multiple teachers collaborate on pacing and assessment.
	Individual Teachers:
	 Implement team agreed-upon strategy and bring results to team meetings. Identify strategies that promote "character" and "positive contributions" SLOs. (SLO's are Core Values) Continue to meet with students individually before school, at lunch, and afterschool based upon instructor availability for focused help. Continue to use Schoology Messaging and NJUHSD Gmail as a tool of communicating with students and parents. Attend Student Study Team (SST), IEP, and 504 Meetings to support students and provide meaningful feedback and suggestions.

Social Science	The Social Science Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 The Social Science Department consistently employs a national and state standards based approach to all curriculum and course work. The department uses both formative and summative assessments to measure student comprehension of course material. The department offers a variety of social science coursework including honors and advanced placement courses. Social science provides a natural avenue for cultural enrichment and is supported through professional development, field trips, culturally and grade appropriate literature and classroom activities. The department participates in the school-wide MTSS and works to identify and refer students that may need additional social-emotional, behavioral, and academic support.
	Course: built in common approaches and strategies
	 Teacher teams work to develop curriculum that focuses on all students by identifying skill level, prior knowledge and achievement gaps and develops strategies to address those needs. All course teams develop a pacing schedule and collaborate to maintain expected learning outcomes. Course teams collaborate on standards-based formative and summative assessment strategies and strategize to address any achievement gaps. Course teams research various new instructional strategies in order to maintain current instructional approaches. Course teams research and implement the latest educational technology to engage students in the curriculum. Course teams employ student-based intervention strategies such as scaffolding, differentiation, school-based intervention processes, and counseling referrals.
	Individual Teachers:
	 Current Events Historical Documents Primary Sources Secondary Sources

	 Maps Charts Debates Simulations Preview Questions Document Based Questions Comparison Activities Continuity and Change Over Time Activities Periodization Activities Causation Activities Historical Context Activities Synthesis Connections Group Projects Political Cartoons
Special Education	The Special Education Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 Faithful implementation of IEP terms to support student's academic and social-emotional growth Curriculum delivered at student's instructional level
	 Coordination and collaboration with general education teachers, including push-in and pull-out support Consistent and ongoing individualized progress monitoring to ensure student's ability to access curriculum, amending IEP terms as necessary Provision of individual counseling per IEP
	Course: built in common approaches and strategies
	 Each course provides students with the opportunity to access the entire curriculum appropriately Courses are designed and offered annually based on student needs The department has recently acquired the Cyber High online program. This program provides students with the opportunity for not only credit recovery (at their instructional level) but also the chance to take enrichment electives that would not normally be offered at our campus. The district is currently investigating instructional programs that support students with dyslexia and other

	reading based disabilities. We have seen an increasing number of students with reading specific disabilities who require additional support and have not previously had the appropriate educational interventions.
	Individual Teachers:
	 Adhere to agreed upon strategies and share results with team, with the aim of meeting graduation requirements (diploma or certificate of completion). Continue to explore research-based curricula designed for special education students
Visual and Performing Arts (VAPA)	The VAPA Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies: Scaffolding assignments/instruction Project based learning Close-reading images Competitive exercises/on and off site Technique based assessment AP course level work offered Develop college-ready portfolios Group critiques Whole-class art projects; murals, etc. Direct instruction Interactive instruction Experiential approach to student learning/ field trips Cooperative learning groups Hands-on demonstration Room for expression and experimentation in developing technique Indirect instruction-reflective discussion Cultural dance instruction
	Course: built in common approaches and strategies

	 CSSSA student involvement Interactive instruction Cooperative learning
	Individual Teachers:
	 Implement team agreed-upon strategy and bring results to team meetings. All be present at meetings in order to have actual collaboration and input.
World Languages	The World Languages Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 World Languages employs a common assessment in levels 1 and 2, which is reviewed and revised as needed. Assign cultural enrichment activities such as Día de los muertos activities; Spanish speaking country activities including research on history and cultural norms, researching and planning a vacation to a Spanish speaking country; comparing and contrasting holiday traditions
	Course: built in common approaches and strategies
	 District wide common textbook series. Common assessments campus wide for levels 1 and 2. Collaboration between World Language teachers and other departments to explore celebrations in other cultures, such as art projects during the Día de los muertos celebration Extolling the virtues of our courses on Course Preview Day and encouraging students to pursue World Languages during their high school career. Use of the online resources that align with the textbook. Use of unrelated online materials such as Quizlet, Quizizz, and the Google suite of classroom resources
	Individual Teachers:
	• Network between teachers on campus in other disciplines and other World Language teachers in the district. The district shares the same textbooks and goals, so projects, research and lessons can be shared seamlessly.

Area for Impro	vement 2: Prepare every Bear River student in a comprehensive, cohesive way for life after high school.
Career Technical	The CTE and Ag Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
Education (CTE) and Industrial Arts (Ag)	 Industrial Arts: Utilize the Ag. Committee to maintain up-to-date practices and insure lessons are relevant to today's Ag. Industry expectations Invite guest speakers in the surrounding community in Ag. professions Invite guest interviewers who are in Ag. professions Competitions Digital Media Arts & Computer Science: Google Suite & Adobe Suite
	 Creating group projects and challenges Online tutorials
	All:
	 Attend conferences and share with others Visit and observe each other to see new techniques or new ideas Course teams identify essential standards Course teams identify Schoolwide Learning Outcomes to incorporate, including character qualities and positive contributions Course teams make decisions on curricular alignment and complete templates Course teams develop a formative assessment to use Course teams analyze formative assessment results
	Course: built in common approaches and strategies
	• Prepare students by showing/creating graphs, charts, maps, and/or diagrams that are commonly seen in the industry of study

	 Provide written or vocalized instructions using vocabulary terms unique to the industry of study Provide hands-on practical experiences through related short term and long term projects
	Individual Teachers:
	 Reflect upon and share progress Create, implement and revise lessons throughout the year as needed Contribute to and support team processes, agreements, and curriculum Continue to seek out new learning opportunities by means of research, professional development, conferences and classroom observation by invitation to see new strategies Commit to to observe colleagues Implement new strategies utilizing tools such as visuals/props, authentic docs/realia
Classified/ Support Staff	The Classified and Support Staff will continue to employ the following approaches and explore other approaches and strategies:
	 Classified staff members will continue to assist students in developing educational and career interests that they can pursue after high school Classified staff members will share ideas with administration and counselors regarding possible guest speakers or community engagement opportunities they may be aware of that could benefit our students in developing college/career plans Classified staff members will continue to encourage all students to always work to the best of their own ability and guide them along the path to success
English/ Language Arts	The English Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 ERWC implemented for senior non-AP students to prepare them for college-level reading and writing expectations AP courses prepare college-bound students for college-rigor readiness AR and independent reading programs are used by all level teachers to offer students opportunities to read a wide variety of fiction and non-fiction literature and explore areas of interest in order to create lifelong readers/learners

	 Students are taught basic reading/writing skills at all levels to prepare them for college and career expectations for written communication Students all are expected to present a variety of oral projects, both in groups and individually, to better ready them for career and college expectations
	Course: built in common approaches and strategies
	 ERWC module "What's Next" allows students to self-analyze possible career choices by use of personality evaluations ERWC module "What's next" has students do extensive research for colleges and career options Seniors create Career Profile Pamphlet as part of their Senior Project, researching job description, salaries/benefits, working conditions, job outlook, technical terms, skills and personality traits involved for a career that they are interested in Senior Project for all seniors includes work on working resume, cover letter, and mock interviews with members of the local community
	Individual Teachers:
	 Senior Project for all seniors includes work on working resume, cover letter, and mock interviews with members of the local community Senior Project for all seniors includes guest speakers from a variety of educational institutions (4-year colleges, private universities, technical schools, military options) Teachers regularly tie in teaching to Bear River Core Values Students are involved in group discussions on a variety of topics Socratic Seminars Close Reading strategies A variety of technical tools are used to prepare students for tech readiness in the workplace and in college: Google docs, Google slides, Google Forms, NoRedInk, Prezi, Quizziz, AR tests, Remind, Padlet, teacher websites
Math	The Math Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 Courses are UC approved Develop additional math courses based on students' needs
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	Course: built in common approaches and strategies
	 More subject specific collaboration time Students are encouraged to work in collaborative groups connecting to real world problems.
	Individual Teachers:
	 Continue to attend professional development Teachers use manipulatives, warm ups, modeling, quizzes, etc for formative assessment.
Physical Education (PE) and Health	The PE and Health Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	Introduce to various lifelong fitness activitiesGoal setting
	 Teamwork
	 Sportsmanship Strategies that can be used to live a healthy life
	Strategies that can be used to live a healthy life.Providing students with information so that students can make informed choices regarding lifelong health.
	Course: built in common approaches and strategies:
	• PE/ Health Department members make decisions on curricular alignment.
	Individual Teachers:
	 Group discussions Group projects Guest speakers Video
Science	The Science Department will continue to employ the following instructional approaches and explore other

	instructional approaches and strategies:
	 Connecting concepts learned in biology, physics and chemistry to experiences outside of school Common/aligned lab report format (writing expectations) Implement ELA Reading/Writing Standards aligned assignment annually
	Course: built in common approaches and strategies:
	 Course teams make decisions on curricular alignment Instructors utilize both hands on and computer simulation lab experiences. Instructors utilize technology and interactive instructional techniques (Interactive Whiteboard, Schoology, Pear Deck, Clickers)
	Individual Teachers:
	 Inform students of the purpose of formative assessments Continue to seek out new learning opportunities by means of research, professional development, conferences and classroom observation by invitation to see new strategies. Identify guest speakers related to curriculum to profile careers and community members.
Social Science	The Social Science Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 Senior Project Public Speaking Current Events Guest Speakers Mock Interview Personal Finance Unit in Economics Synthesis connections between past and present events. Civic responsibility and engagement

	Cultural sensitivity and awareness
	Course: built in common approaches and strategies
	 Course teams find ways to incorporate community members into lesson plans (guest speakers, senior projects, mock interviews). Course teams actively focus on promoting civic engagement and responsibility. Course teams emphasize a multicultural approach to teaching history Course teams collaborate to find ways to make history content relevant by making synthesis connections between past and current events.
	Individual Teachers:
	 College applications Voting registration Political awareness Community Service School clubs Leadership Guest speakers Senior Project activities Civil Rights lessons and activities Geographical and cultural activities In-depth financial literacy lessons
Special Education	The Special Education Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 Develop comprehensive and ongoing transition plan under the IEP Frequent interaction between students and transition team members Students learn job skills through Workability and TPP Prevocational Skills, Supported Studies and Consumer Math classes Transition activities throughout the year including visits to colleges, guest speakers, help with FAFSA

	completion etc.
	Course: built in common approaches and strategies
	 Prevocational Skills class that includes specific social skills instruction from SLP and generally employability skill development Consumer Math class includes instruction regarding financial management, developing awareness of own abilities and interests, job readiness skills and preparation for independent living
	Individual Teachers:
	 Develop comprehensive and ongoing transition plan under the IEP Frequent interaction between students, case manager and transition teacher Prevocational Skills, Supported Studies and Consumer Math classes Transition activities in class throughout the year including visits to colleges, guest speakers, help with FAFSA completion etc.
Visual and Performing Arts (VAPA)	The VAPA Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	Have a greater number of students involved in CSSSA
	 Greater community involvement in the arts More guest speakers
	College art department visits
	 Encourage classes outside of school Encourage individual participation in outside competition
	Have students perform in more community events
	Encourage lifelong learning of the arts
	Course: built in common approaches and strategies
	Performances
	Art exhibits/shows
	College visits

	 Encourage auditioning for honor ensembles Encourage auditioning for community productions Individual Teachers:
	• Explore college dance programs
World Languages	The World Languages Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 Learn to use all the aspects of our new textbooks and ancillary materials in class. Model teamwork to students so they see how much more people can accomplish when they work together. Encourage students to try out language skills on relatives and community members who are native speakers of the target language. Being bilingual can open doors to students for career opportunities as well as relationships community wide.
	Course: built-in common approaches and strategies:
	 Shared project assignments such as the Travel Project teach students how to access information such as cost of flights, how to book hotel accomodations, foreign currency exchange rates, and other practical knowledge commonly used for traveling. Teaching students that cultures different from their own have value and are not strange. Students graduating from high school with this kind of experience are more likely to build community and network out in the real
	world.
	Individual Teachers:
	• Engage classes in culture specific research, projects, art and activities to help engender interest, empathy and racial tolerance

Area for Improvement 3: Build upon our relationships with feeder schools, other district programs, colleges, and the community to increase continuity, sequencing, collaboration, communication, and sharing of resources.	
Career Technical Education (CTE) and Industrial Arts (Ag)	 The CTE and Ag Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies: Industrial Arts: Maintain communication with feeder school students and parents through promotional brochures, social media and web-pages. Continue to hold three yearly meetings of the Ag Advisory Committee Invite guest speakers in the surrounding community in Ag. professions Invite guest interviewers who are in Ag. professions Broaden community reach and student opportunity locations beyond Nevada County Maintain communication and collaboration with other area CTE instructors.
	Digital Media Arts & Computer Science:
	Create public media
	All:
	• Attend conferences and share with others
	Course: built-in common approaches and strategies
	Participation in Future Bruin Day
	Individual Teachers:
	• Up-to-date public social media/webpages
Classified/	The Classified and Support Staff will continue to employ the following approaches and explore other approaches

Support Staff	and strategies:
	 Classified staff members will collaborate with their job-alike counterparts at our other district school sites to share best practices Classified staff members will actively participate in all technology and Student Information System trainings through each school year Work towards continuity between all schools in the district so that district policies are the norm, rather than individual school policies As applies, classified staff members will actively participate in all technology and Student Information System trainings through each school year Classified staff members will actively participate in all technology and Student Information System trainings through each school year Classified staff members will actively participate in all technology and Student Information System trainings through each school year Work towards stronger continuity with regards to receiving incoming 8th graders' information on discipline, contracts, etc. Facilitate more trainings to attend
English/ Language Arts	The English Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 Meet with feeder schools multiple times a year to discuss curriculum (texts and writing) All members will be trained in ERWC All students take the EAP when taking the CAASPP exam Illuminate benchmark exams District matrix collaboration Senior projects including college application essays Counselors schedule college presentations throughout the year
	Course: built-in common approaches and strategies
	 ERWC offered in 12 grade Adjusted texts based off of feeder school book list Accelerated Reader used in all classes to promote literacy, engage students with self-chosen texts, and continue to build fluency. AR is also used by our primary feeder school and its primary feeder elementary

	 schools. AP and honors courses offered Offer a variety of community speech and writing contests Poetry Out Loud school-wide and district-wide competition District scholarship offerings for senior students Offer select college campus visitations throughout the year
	Individual Teachers:
	 Offer writing and speech contests Poetry Out Loud Share Schoology class resources Collaboration staff and department meetings Prepare junior students prior to CAASPP exam through practice exams on CAASPP website
Math	The Math Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 Meet with our feeder schools to improve student placement Develop a common screener to ensure accurate placement of students
	Course: built-in common approaches and strategies:
	 Place on the school's web site the course sequencing ESM course created by collaboration between high school, college and community members. Our feeder school uses the same CPM curriculum Placement test given at end of 8th grade
	Individual Teachers:
	 Send a representative from the math department to speak to the feeder school math classes regarding expectations for high school. ESM teacher attends PLC with other ESM teachers in the area.

Physical Education (PE) and Health	The PE and Health Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 Bringing in experts in health and fitness from the community to inform our students with valid and up to date trends and information. Athlete Committed program - working with feeder schools to maximize student/athletic performance.
	Course: built-in common approaches and strategies:
	 PE/ Health Department members make decisions on curricular alignment. Meetings with other comprehensive District high school
	Individual Teachers:
	 Athlete Committed leadership training course during Bruin Tim Coaches and Athlete training in Chico
Science	The Science Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 Ongoing discussion and development of BRHS science course sequencing to best meet the needs of students and in coordination with feeder schools to ensure proper placement Explore interest in a 3 year science graduation requirement for NJUHSD to meet the required NGSS Science Standards.
	Course: built-in common approaches and strategies:
	• Lab sciences will use common lab report format and rubric to prepare students for college science classes
	Individual Teachers:
	 Communicate with feeder schools to coordinate efforts and team up with science education events Collaborate with other educational programs within our county: SYRCL, Sierra Streams Institute, Bear Yuba Land Trust, Nevada County Office of Education

Social Science	The Social Science Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 Google Drive / Sharing lessons College representatives High participation in APUSH testing Historical Thinking Skills (argumentation, comparison, continuity and change, context, causation) Senior Project Collaboration with Nevada Union teachers (pacing and textbooks)
	Course: built-in common approaches and strategies
	 Course Teams will review the feeder school curriculum pacing and adjust accordingly Course Teams will showcase and highlight our curriculum on 8th grade visitation "Future Bruin" night
	Individual Teachers:
	 Google Suite of Education Presentations Online collaboration Professional Development to enhance teaching strategies Distance Learning
Special Education	The Special Education Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 Annual 8th grade transition meetings Consultation on high risk students Visit other special education programs within and outside the district Continue to coordinate with DSPS at Sierra College Interface with community and businesses through transition, senior portfolio etc. programs
	Course: built-in common approaches and strategies:

	 Investigate curricula utilized by feeder schools so that Bear River Sp Ed can build on previously acquired instruction and strategies Core academic classes such as English and math collaborate with the general education departments to ensure students are provided access to the Common Core curriculum. This enables students to be fully prepared for the CAASPP and Science CST. Students are instructed using similar strategies and same materials (e.g. novels, non-fiction documents) with added supports thereby exposing them to college preparatory coursework with the opportunity to succeed.
	Individual Teachers:
	 Propose day visit to Bear River for special education teachers from feeder schools Propose collaboration with feeder schools as appropriate one month into the school year with any questions regarding particular students or curricula previously used
Visual and Performing Arts (VAPA)	 The VAPA Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies: Invite feeder school students to all performances Create a dance workshop led by students for feeder school students Community participation in performances Made in South County-community performance and art exhibit highlighting the arts program at Bear River Band students mentor middle school students at the Magnolia Play-A-Thon each year Arts college guest speakers Middle school jazz programs are invited to participate in the annual South County Jazz Night alongside the high school bands The Show Choir performs for the elementary and middle school feeder schools
	Course: built-in common approaches and strategies
	• Showcase and highlight our curriculum at 8th Grade visitation (Future Bruins)
	Individual Teachers:
	Community dance groups and charter school participation in dance performance

	 Field trip to attend musical theater and dance performances at another high school in the district Field trips to professional performances,museums,colleges
World Languages	The World Languages Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 Continue to employ tried and true language learning practices such as repeating for pronunciation, communicative skills, and having fun with language. Explore new software and technologies to stay current. Pursue articulation with the community college so students can be challenged with rigorous curriculum and earn college credit while still in high school.
	Course: built-in common approaches and strategies
	• Beginning language courses have very similar goals to start students using language. The local middle school has recently transitioned from using impersonal Rosetta Stone language learning software on CDs to having a trained teacher deliver real lessons and share media and projects with middle school students. As students who have experienced real classroom learning in middle school make their way to high school, we can expect more interest and enthusiasm for the high school level. More students will have better backgrounds in World Language learning, which will translate to higher level groups overall.
	Individual Teachers:
	• Building relationships with local middle school Spanish teacher to align curricular goals and encourage enthusiasm for language learning. One idea that has been suggested is an exchange program, which would be relatively logistically easy given the proximity of the two schools. Middle school students could attend high school Spanish classes, and high school students could help out in middle school classes.

Area for Improvement 4: Utilize and communicate data more effectively in order to evaluate programs and respond to student learning needs.	
-	 The CTE and Ag Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies: Industrial Arts: Implement approved changes/updates offered by the Ag. Advisory Committee Attend/Participate in Competitions Explore additional technology methods through online "tips of the day' provided through AET and district tech laison (Crossen). Sign-up for workshops that showcase "best practices" involving technology use in the modern classroom at NJUHSD inservice days and CATA conferences. Digital Media Arts & Computer Science: Schoology Attend conferences All: Continue to seek out new learning opportunities by means of research, professional development, conferences and classroom observation by invitation to see new strategies Online Tutorials Course: built-in common approaches and strategies Prepare students by showing/creating graphs, charts, maps, and/or diagrams that are commonly seen in the industry of study Provide written or vocalized instructions using vocabulary terms unique to the industry of study
	 Provide hands-on practical experiences through related short term and long term projects

	Individual Teachers:
	 Follow up with former students who went on to college or a career in a related industry Create, implement and revise lessons throughout the year as needed Contribute to and support team processes, agreements, and curriculum Commit to to observe colleagues
Classified/ Support Staff	The Classified and Support Staff will continue to employ the following approaches and explore other approaches and strategies:
	 Attendance staff will continue to update administration and counselors regularly regarding students with attendance concerns, and administrators, counselors, service providers, county intervention specialist, etc. will communicate with attendance and other office staff Technology department staff will continue to share data about student technology use with administration for the purpose of refining policies and practices Classified staff members will continue to communicate all concerns regarding students' grades, adverse social behaviors, and concerning home life situations with administrators or counselors to secure immediately intervention as needed and administrators, counselors, service providers, county intervention specialist, etc. will communicate the above with attendance and other office staff New SIS will be in place by fall 2018. With this implementation, staff will receive access to run necessary reports Encourage certificated staff to become familiar and comfortable with Aesop. Also for certificated staff to feel free to discuss absences with substitute coordinator Registrar will continue to communicate with special ed department of incoming and transfer special ed students, and special ed department will communicate with registrar Substitute coordinator will communicate with instruction aides teacher absences which may affect scheduled IEPs
English/ Language Arts	The English Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	• OARS/Illuminate has been successfully used once per semester. This needs to be consistently utilized quarterly with common formative and summative assessments in order for teachers to adjust instruction

	 English department has implemented No Red Ink with specific topics assigned at the various grade levels. Effectiveness to be evaluated at year end and adjustments made as needed. Accelerated Reader used in all classes to promote literacy, engage students with self-chosen texts, and continue to build fluency. Data from STAR reading tests and AR Reading Quizzes to determine placement and student reading levels. Most teachers are using Schoology
	Course: built-in common approaches and strategies
	 OARS/Illuminate for district and school-wide alignment NoRedInk for school-wide, all grade-level consistency and skill building T-BEARS- school-wide consistency in skill development WordSkills - departmental vocabulary development Schoology
	Individual Teachers:
	• Teachers communicate regularly regarding student progress toward academic goals with particular attention to perceived skill-gaps.
Math	The Math Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 Curriculum addresses Mathematical Practices and is supported by State Standards Continue to develop activity based curriculum Explore methods to improve the curriculum where it seems to lack fundamental practice drills Use and examine results from the department developed formative exams in Illuminate to verify progress during the semester
	Course: built-in common approaches and strategies:
	 Use the Illuminate program to help identify student strengths and weaknesses. Use Illuminate to assess incoming 9th grade placement Results CAASPP practice help guide instruction

	 <i>Individual Teachers:</i> Continue to use the curriculum but also include additional practice of basic skills that are needed per class. Explore the use of basic practice and where to incorporate the topics into the CPM curriculum
Physical Education (PE) and Health	 The PE and Health Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies: Healthy Kid survey Health class- surveys for students to self evaluate levels of health. Nevada County Athlete Committed Pre/ Post season survey.
	 Body fat, BMI, and body measurements in weights and Frosh PE. Course: built-in common approaches and strategies:
	 California Physical Fitness Test Regular conditioning and measuring in preparation for CA Fitness Test
	Individual Teachers:
	 Evaluating surveys and adjusting curriculum accordingly Share with students average body fat and BMI information of high school aged students. Teach strategies on how to improve in these areas. Instruct students on consequences of poor lifestyle choices- lecture, group activities, current research.
Science	The Science Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 Department meets to look at class distribution of grades and achievement, identify common trends with individual students Use district learning management system to connect students to progress through science courses Implement an AP Science Course enrollment protocol to ensure better self-placement of students.

	 <i>Course: built-in common approaches and strategies:</i> Course teams develop a formative assessment to use
	• Course teams analyze formative assessment results
	Course teams develop a summative assessment to use
	Course teams analyze summative assessment results
	Individual Teachers:
	• Teachers develop a formative assessment to use which is aligned with NGSS course outcomes
	Teachers analyze formative assessment results
Social Science	The Social Science Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	• Formative assessment results
	• Summarize assessment results
	AP Test Results
	CAASPP results
	Free and reduced lunch
	Cumulative files
	• 504 and IEP
	Semester Final Results
	• D and F lists
	Course: built-in common approaches and strategies:
	• Improve use of baseline student data, CAASPP results, 504, IEP, to plan for appropriate student placement and support.
	 Use of formative assessment data to determine levels of student achievement and adjust instructional
	strategies as necessary.
	• Use of summative assessment data to measure levels of student achievement

	Individual Teachers:
	• Use of Student Information System to be informed of individual student learning needs. (504, IEP)
	• Teachers use formative assessment results to determine strengths and weaknesses and reteach and intervene as necessary.
	• Teachers employ a wide variety of assessment differentiation to address varying learning styles and skill levels.
	• Teachers regularly analyze assessment results to make lesson plan determinations and teaching styles to help all students succeed.
Special Education	The Special Education Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	 Comprehensive progress reports on goals Ongoing curriculum based assessment Ongoing development of credit recovery programs appropriate to student abilities and needs
	Course: built-in common approaches and strategies:
	 Utilize data in IEPs to develop appropriate push-in strategies to general education classes Ongoing frequent collaboration within the department including certificated and classified staff
	Individual Teachers:
	 Ongoing curriculum based assessment data to be shared within and outside the department Close collaboration with general education teachers of students with IEPs Incorporating standards in special education instruction
Visual and Performing Arts (VAPA)	The VAPA Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:

	 Observation evaluation Demonstrate knowledge of choreography Demonstrate technical skills in all disciplines Demonstrate performance skills Demonstrate rhythm/musicality Student evaluations Dance terminology assessments Technical arts vocabulary development Visual vocabulary development Recorded music performance assessments
	Course: built-in common approaches and strategies
	Student self and group assessment of performancesGroup art critique
	Individual Teachers:
	 Teacher evaluation by observation for dance knowledge Self evaluation
	 Self evaluation Peer observation and evaluation
World Languages	The World Languages Department will continue to employ the following instructional approaches and explore other instructional approaches and strategies:
	• World Languages teachers will continue to work together via district wide meetings held every few months, and by email as we learn to use the new curriculum that we share district wide.
	 World Languages teachers will also continue to share projects and ideas that work with their classes and encourage one another with lesson plans and strategies.
	 Teachers in the department share knowledge of individual students to better address their needs and idiosyncrasies. For example, last year's Spanish 2 teacher discusses strengths and weaknesses of student he sees on the Spanish 3 teacher's class list this year.



C. Bear River High School's follow-up process, ensuring an ongoing improvement process.

The school will focus our professional development time on these action plan areas to provide teachers with the support they need to improve instructional programs for student learning. The school cycle of monitoring plan implementation will be as follows along with a comprehensive approach to be implemented in the 2018-19 school year:

- Staff meeting discussions of relationship-building strategies and experiences will begin in **January 2018**.
- Meetings of the Principal's Student Advisory Group will begin **January 2018**.
- Evaluation of current practices related to rigor and expectation in AP and Honors courses will occur in January/February 2018
- Course preview and selection processes reflecting new guidance and policies will launch in February/March 2018.
- Site-specific survey results received in early spring will be assessed, beginning **spring 2018**.

- Activities Director and student leaders will begin outreach to leaders of local businesses and organizations in **spring 2018.**
- Meetings between school teams for the purpose of implementing diagnostic assessments will take place in **spring 2018.**
- Parent outreach will begin in **spring 2018** and will occur through our LCAP survey process.
- LCAP survey input received mid-spring will be assessed, beginning **spring 2018.**
- Parent/student information nights and materials will be implemented in **mid-spring 2018.**
- If progress continues, the goal is for a common bell schedule to be agreed upon by **mid-spring 2018** for implementation in the 2018-2019 school year.
- Student course requests will be analyzed **April/May 2018**.
- Informal feedback about proposed master schedule offerings will be obtained in **April/May 2018**.
- Diagnostic assessments will be given by **May 2018**; data will be analyzed to place incoming students into appropriate courses.
- Initial discipline/suspension data will be shared with staff in May 2018.
- EAP and ERWC assessment data will be collected beginning in **late-spring 2018**.
- Spring meetings about student learning/social needs will begin in late-spring 2018.
- Parent and student surveys will occur in the **late-spring of 2018.**
- Meetings between administrators, counselors, and intervention specialists will take place beginning in **late-spring 2018**.
- If a common bell schedule is agreed upon, ROP-like programs and other district programs will be evaluated for accessibility in **late-spring 2018**.
- Evaluation of student progress toward four-year plan completion will take place **late-spring/early-summer 2018.**
- Distance learning program research and visits will take place in the **late-spring/early-summer 2018** for implementation beginning in the 2018-2019 school year.
- Alternatives to suspension will be investigated **late-spring/early-summer 2018**.
- County-wide partnership opportunities will be discussed with the district team in **summer 2018.**
- A system for providing alternatives to suspension will be implemented at the start of the **2018-2019 school year**.
- CTE team discussions will begin in **fall 2018** and will continue twice a year thereafter.
- Training on the new Student Information System will take place for teachers in **August 2018.** Additional training will take place over time, as needs emerge.
- Meetings between Department Chairs and teachers of the various feeder schools will begin in **September 2018.**
- Dual enrollment options will be investigated throughout the fall of 2018 for approval by Site and District Curriculum Committees no later than **December 2018**.
- Administrators' meetings with local leaders will begin in **winter 2018-2019** and will continue at least twice a year thereafter.
- Initial meetings between the Bear River leadership team and college representatives will begin in **spring 2019**.
- Department Chairs and teachers at Bear River and college representatives will begin in **spring 2019.**

- The various functions of the new Student Information System will be put to the test in **April/May of 2019**.
- Dual enrollment options will be made available to Bear River students within the registration/course selection process in **early-spring 2019.**
- Teacher training for dual enrollment courses will take place throughout **spring/summer 2019** and will occur each spring and summer thereafter.
- Formative assessments will be implemented in core areas of Math and English in **fall 2019** and will be given and analyzed at least once per semester thereafter.
- Program evaluation will occur through tracking of student progress and student/parent surveys at the end of each semester, beginning in **December 2019.**
- Dual enrollment courses will be implemented in the **2019-2020 school year**.

<u>Comprehensive program assessment will occur ANNUALLY, to include:</u>

- CHKS results are received **annually** in early spring and will be assessed at that time, beginning in the spring of 2018.
- Follow-up parent and student surveys will be conducted each spring **annually**, beginning in 2019 to assess our progress.
- **Annual** reporting of data will take place in the late spring of each school year, beginning spring 2019.
- Evaluation of current practices related to the rigor and expectation of A.P. and Honors courses will be evaluated in the late-fall/early-spring **annually**.
- Course preview and selection processes will be evaluated in the late fall/early spring **annually**.
- Parent/student information nights and materials will be evaluated each spring **annually**.
- Student course requests will be analyzed each April/May **annually**.
- Diagnostic assessments will be given by May **annually**, and that data will be analyzed in the summer to place incoming students into appropriate courses.
- Informal feedback about proposed master schedule offerings will be obtained each spring **annually**.
- Evaluation of student progress toward four-year plan completion will take place in late-spring/early-summer **annually**
- Site-specific survey results are received in early spring and will be assessed **annually**.
- Parent outreach will occur through LCAP survey input received mid-spring and assessed **annually**.
- Spring meetings about student learning/social needs will occur **annually**.
- Spring meetings between administrators, counselors, and intervention specialists will take place in the late-spring **annually**.
- Spring meetings between school teams for the purpose of implementing diagnostic assessments will take place in late spring **annually**. Diagnostic assessments will be given by May of each school year and that data will be analyzed in the summer to place incoming students into appropriate courses.
- EAP and ERWC assessment data will be collected, compared, and analyzed each spring **annually**.
- Meetings between Department Chairs and teachers of the various feeder schools will continue each spring and fall **annually**.

- ROP-like programs and other district programs will be evaluated for accessibility **annually**.
- Distance learning implementation beginning in the 2018-2019 school year will expand **annually**.
- Program evaluation will occur through tracking of student progress and student/parent surveys **annually**, in December and June of each school year.
- District CTE Advisory Committee meetings will take place on a **biennial** basis.
- The Bear River leadership team and college representatives will meet on a **biennial** basis.
- Department Chairs and teachers at Bear River and college representatives will meet on a **biennial** basis.

Evaluation of the effectiveness of the following programs will occur QUARTERLY, to include:

- **Quarterly** mental health referrals and student progress will be assessed by the team beginning in January 2018.
- **Quarterly** meetings between Principal, Activities Director, and student leaders will begin in spring 2018.
- Administrative meetings will take place **quarterly**, beginning in spring 2018.
- **Quarterly** assessment of discipline-related data and suspension alternatives will begin at the end of the 1st Quarter of the 2018-2019 school year.
- Departments will work on their scaffolding of rigor and expectation in foundational courses in their department collaboration time and will report out their work and results on a **quarterly** basis beginning in the fall of the 2018-2019 school year.
- Site CTE Advisory Committee meetings will take place on a **quarterly** basis.
- Department Chair discussions on increasing non-CTE elective and enrichment offerings and opportunities as well as evaluating the effectiveness/purpose of certain programs/courses will begin in the fall of 2018 and continue on a **quarterly** basis.
- Staff meetings will emphasize the more effective utilization and communication of data on a **quarterly** basis.
- County-wide partnership opportunities will be discussed with the district team on a **quarterly** basis.

The following programs will occur MONTHLY, to include:

- Monthly classroom evaluation conducted within student leadership program will begin in spring 2018.
- Monthly consultation with the staff will begin in spring 2018.